Canon

Historical Data (Consolidated)

| | Page |
|------------------------------------|------|
| 1. Statements of Income | 1 |
| 2. Balance Sheets | 2 |
| 3. Statements of Cash Flows | 3 |
| 4. Net Sales by Business Unit | 4 |
| 5. Net Sales by Region | 5 |
| 6. Segment Information | |
| 7. Capital Expenditure | 7 |
| 8. R&D Expenditure | 7 |
| 9. Financial Indexes | 7 |
| 10. Number of Employees (year end) | 7 |

| 1. Statements of Income | | | | | | | | | | Canon |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1. Statements of meome | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| (Millions of yen) | | | | | | | | | | |
| Net sales | 3,800,271 | 3,401,487 | 4,080,015 | 3,951,937 | 3,593,299 | 3,160,243 | 3,513,357 | 4,031,414 | 4,180,972 | 4,509,821 |
| Cost of sales | 1,868,175 | 1,729,489 | 2,089,461 | 2,116,383 | 1,983,266 | 1,784,375 | 1,885,565 | 2,203,612 | 2,212,062 | 2,366,726 |
| Gross profit | 1,932,096 | 1,671,998 | 1,990,554 | 1,835,554 | 1,610,033 | 1,375,868 | 1,627,792 | 1,827,802 | 1,968,910 | 2,143,095 |
| % of sales | 50.8% | 49.2% | 48.8% | 46.4% | 44.8% | 43.5% | 46.3% | 45.3% | 47.1% | 47.5% |
| Operating expenses | 1,588,367 | 1,455,660 | 1,668,343 | 1,493,102 | 1,435,613 | 1,265,321 | 1,345,874 | 1,474,403 | 1,593,544 | 1,863,341 |
| Operating profit | 343,729 | 216,338 | 322,211 | 342,452 | 174,420 | 110,547 | 281,918 | 353,399 | 375,366 | 279,754 |
| % of sales | 9.0% | 6.4% | 7.9% | 8.7% | 4.9% | 3.5% | 8.0% | 8.8% | 9.0% | 6.2% |
| Other income (deductions): | | | | | | | | | | |
| Interest and dividend income | 5,501 | 4,762 | 6,012 | 6,604 | 5,526 | 2,923 | 2,232 | 5,177 | 13,425 | 15,602 |
| Interest expense | (584) | (1,061) | (818) | (797) | (1,038) | (854) | (647) | (1,046) | (2,267) | (3,745) |
| Other, net | (1,337) | 24,525 | 27,085 | 14,133 | 16,585 | 17,664 | 19,203 | (5,090) | 4,243 | 9,550 |
| Total | 3,580 | 28,226 | 32,279 | 19,940 | 21,073 | 19,733 | 20,788 | (959) | 15,401 | 21,407 |
| Income before income taxes | 347,309 | 244,564 | 354,490 | 362,392 | 195,493 | 130,280 | 302,706 | 352,440 | 390,767 | 301,161 |
| % of sales | 9.1% | 7.2% | 8.7% | 9.2% | 5.4% | 4.1% | 8.6% | 8.7% | 9.3% | 6.7% |
| Income taxes | 116,395 | 82,878 | 98,439 | 95,995 | 56,146 | 34,337 | 71,866 | 92,356 | 106,346 | 118,287 |
| Consolidated net income | 230,914 | 161,686 | 256,051 | 266,397 | 139,347 | 95,943 | 230,840 | 260,084 | 284,421 | 182,874 |
| Less:Net income attributable to noncontrolling interest | 10,971 | 11,352 | 13,970 | 13,956 | 14,383 | 12,625 | 16,122 | 16,123 | 19,908 | 22,849 |
| Net income attributable to Canon Inc. | 219,943 | 150,334 | 242,081 | 252,441 | 124,964 | 83,318 | 214,718 | 243,961 | 264,513 | 160,025 |
| | 5.8% | 4.4% | 5.9% | 6.4% | 3.5% | 2.6% | 6.1% | 6.1% | 6.3% | 3.5% |
| (Yen) | | | | | | | | | | |
| Net income attributable to Canon Inc. stockholders' per share: | | | | | | | | | | |
| Basic | 201.41 | 137.66 | 223.03 | 233.80 | 116.79 | 79.37 | 205.35 | 236.71 | 264.20 | 165.53 |
| Diluted | 201.40 | 137.66 | 223.03 | 233.78 | 116.77 | 79.35 | 205.29 | 236.63 | 264.09 | 165.44 |
| Average exchange rate: | | | | | | | | | | |
| US\$ | 121.1 | 108.6 | 112.1 | 110.4 | 109.0 | 106.7 | 109.9 | 131.7 | 140.9 | 151.6 |
| EURO | 134.2 | 120.3 | 126.7 | 130.3 | 122.0 | 122.1 | 129.9 | 138.4 | 152.2 | 164.0 |

^{*} Fiscal year figures from 2015 to 2019 were restated to account for provision for paid leave.

| 2. Balance Sheets | | | | | | | | | | Canon |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| (Millions of yen) | | | | | | | | | | |
| Assets | | | | | | | | | | |
| Current assets: | | | | | | | | | | |
| Cash and cash equivalents | 633,613 | 630,193 | 721,814 | 520,645 | 412,814 | 407,684 | 401,395 | 362,101 | 401,323 | 501,565 |
| Short-term investments | 20,651 | 3,206 | 1,965 | 956 | 1,767 | 71 | 3,377 | 10,905 | 3,822 | 4,775 |
| Trade receivables, net | 588,001 | 641,458 | 650,872 | 612,953 | 559,836 | 546,771 | 522,432 | 636,803 | 655,460 | 705,591 |
| Inventories | 501,895 | 560,736 | 570,033 | 611,281 | 584,756 | 562,807 | 650,568 | 808,312 | 796,881 | 841,836 |
| Prepaid expenses and other current assets | 313,019 | 264,155 | 287,965 | 304,346 | 286,792 | 271,810 | 300,573 | 337,793 | 366,600 | 396,316 |
| Total current assets | 2,057,179 | 2,099,748 | 2,232,649 | 2,050,181 | 1,845,965 | 1,789,143 | 1,878,345 | 2,155,914 | 2,224,086 | 2,450,083 |
| Noncurrent receivables | 29,476 | 29,297 | 35,444 | 18,230 | 17,135 | 17,276 | 16,388 | 12,996 | 11,734 | 29,614 |
| Investments | 67,862 | 73,680 | 48,320 | 42,556 | 48,361 | 49,994 | 60,967 | 65,128 | 78,505 | 113,241 |
| Property, plant and equipment, net | 1,219,652 | 1,194,976 | 1,126,620 | 1,090,992 | 1,089,671 | 1,037,680 | 1,041,403 | 1,035,065 | 1,095,879 | 1,147,380 |
| Other assets | 1,057,551 | 1,744,578 | 1,758,593 | 1,700,996 | 1,770,786 | 1,731,521 | 1,753,785 | 1,826,427 | 2,006,373 | 2,025,928 |
| Total assets | 4,431,720 | 5,142,279 | 5,201,626 | 4,902,955 | 4,771,918 | 4,625,614 | 4,750,888 | 5,095,530 | 5,416,577 | 5,766,246 |
| Liabilities and equity | | | | | | | | | | |
| Current liabilities: | | | | | | | | | | |
| Short-term loans | 688 | 1,850 | 39,328 | 38,527 | 42,034 | 392,235 | 44,891 | 296,384 | 386,200 | 318,330 |
| Trade payables | 278,255 | 372,269 | 380,654 | 352,489 | 305,312 | 303,809 | 338,604 | 355,930 | 309,930 | 350,128 |
| Accrued Income taxes | 47,431 | 30,514 | 77,501 | 41,264 | 18,801 | 18,761 | 43,081 | 48,414 | 56,983 | 78,438 |
| Accrued expenses | 317,653 | 304,901 | 330,188 | 321,137 | 336,396 | 317,716 | 323,929 | 365,847 | 373,544 | 433,329 |
| Other current liabilities | 171,302 | 273,835 | 281,809 | 276,237 | 269,460 | 293,668 | 310,328 | 298,778 | 312,519 | 366,081 |
| Total current liabilities | 815,329 | 983,369 | 1,109,480 | 1,029,654 | 972,003 | 1,326,189 | 1,060,833 | 1,365,353 | 1,439,176 | 1,546,306 |
| Long-term debt, excluding current installments | 881 | 611,289 | 493,238 | 361,962 | 357,340 | 4,834 | 179,750 | 2,417 | 2,954 | 205,075 |
| Accrued pension and severance cost | 307,539 | 418,564 | 376,340 | 394,047 | 368,507 | 345,897 | 248,467 | 189,215 | 171,779 | 166,153 |
| Other noncurrent liabilities | 130,838 | 142,049 | 133,816 | 107,147 | 190,088 | 164,653 | 163,409 | 189,515 | 196,961 | 203,661 |
| Total liabilities | 1,254,587 | 2,155,271 | 2,112,874 | 1,892,810 | 1,887,938 | 1,841,573 | 1,652,459 | 1,746,500 | 1,810,870 | 2,121,195 |
| Canon Inc. stockholders' equity: | | , , | | | | | , , | | | , , |
| Common stock | 174,762 | 174,762 | 174,762 | 174,762 | 174,762 | 174,762 | 174,762 | 174,762 | 174,762 | 174,762 |
| Additional paid-in capital | 401,358 | 401,385 | 401,386 | 404,389 | 405,017 | 404,620 | 403,119 | 404,838 | 404,935 | 412,287 |
| Retained earnings | 3,423,961 | 3,410,484 | 3,489,547 | 3,569,066 | 3,522,655 | 3,478,807 | 3,606,052 | 3,729,244 | 3,862,846 | 3,880,561 |
| Accumulated other comprehensive income (loss) | (29,742) | (199,881) | (143,228) | (269,071) | (308,442) | (324,789) | (151,794) | 62,623 | 268,758 | 470,897 |
| Treasury stock | (1,010,410) | (1,010,423) | (1,058,481) | (1,058,502) | (1,108,496) | (1,158,369) | (1,158,366) | (1,258,362) | (1,358,279) | (1,558,234) |
| Total Canon Inc. stockholders' equity | 2,959,929 | 2,776,327 | 2,863,986 | 2,820,644 | 2,685,496 | 2,575,031 | 2,873,773 | 3,113,105 | 3,353,022 | 3,380,273 |
| Noncontrolling interests | 217,204 | 210,681 | 224,766 | 189,501 | 198,484 | 209,010 | 224,656 | 235,925 | 252,685 | 264,778 |
| Total equity | 3,177,133 | 2,987,008 | 3,088,752 | 3,010,145 | 2,883,980 | 2,784,041 | 3,098,429 | 3,349,030 | 3,605,707 | 3,645,051 |
| Total liabilities and equity | 4,431,720 | 5,142,279 | 5,201,626 | 4,902,955 | 4,771,918 | 4,625,614 | 4,750,888 | 5,095,530 | 5,416,577 | 5,766,246 |
| | | | | | | | | | | |

^{*} Fiscal year figures from 2015 to 2019 were restated to account for provision for paid leave.

| 3. Statements of Cash Flows | | | | | | | | | | Canon |
|---|------------------|-----------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| (Millions of yen) | | | | | | | | | | |
| Cash flows from operating activities: | | | | | | | | | | |
| Consolidated net income | 230,914 | 161,686 | 256,051 | 266,397 | 139,347 | 95,943 | 230,840 | 260,084 | 284,421 | 182,874 |
| Adjustments to reconcile net income to net cash provided by o | perating activit | ies: | | | | | | | | |
| Depreciation and amortization | 273,327 | 250,096 | 261,881 | 251,554 | 237,327 | 227,825 | 221,246 | 226,492 | 238,676 | 235,465 |
| Loss (gain) on disposal of property, plant and equipment | 7,975 | 5,203 | 6,935 | 5,726 | 5,991 | 4,326 | 7,745 | (6,458) | 4,025 | 1,271 |
| Deferred income taxes | 4,962 | 7,385 | (17,188) | (12,004) | (6,523) | (15,542) | (9,826) | (7,800) | (10,353) | (14,571) |
| (Increase) decrease in trade receivables | 22,720 | (4,155) | 3,563 | (17,724) | 43,504 | 15,120 | 44,678 | (78,203) | 16,625 | (29,437) |
| (Increase) decrease in inventories | 14,249 | 6,156 | 2,967 | (61,755) | 19,895 | 16,075 | (61,017) | (108,510) | 65,595 | (6,865) |
| Increase (decrease) in trade payables | (17,288) | 56,844 | 4,951 | (31,212) | (35,509) | (4,636) | 52,138 | 3,293 | (57,631) | 29,348 |
| Increase (decrease) in income taxes | (8,731) | (16,456) | 46,296 | (35,284) | (22,279) | 43 | 24,017 | 3,472 | 6,880 | 20,464 |
| Increase (decrease) in accrued expenses | (25,400) | (5,169) | 17,897 | 3,041 | 9,738 | (16,413) | (8,673) | 23,407 | (16,083) | 27,284 |
| Other, net | (28,004) | 38,693 | 7,204 | (3,446) | (33,030) | 11,064 | (50,120) | (53,174) | (80,965) | 160,998 |
| Net cash provided by operating activities (a) | 474,724 | 500,283 | 590,557 | 365,293 | 358,461 | 333,805 | 451,028 | 262,603 | 451,190 | 606,831 |
| Cash flows from investing activities: | | | | | | | | | | |
| Purchases of fixed assets | (252,948) | (206,971) | (189,484) | (191,399) | (215,671) | (164,719) | (177,350) | (188,527) | (230,308) | (237,001) |
| Proceeds from sale of fixed assets | 3,824 | 6,177 | 26,444 | 9,634 | 885 | 7,815 | 3,796 | 14,733 | 3,670 | 7,279 |
| Purchases of marketable securities | (98) | (84) | (2,220) | (2,311) | (4,907) | (592) | (4,378) | (19,407) | (11,755) | (13,812) |
| Proceeds from sale of marketable securities | 804 | 1,181 | 970 | 1,615 | 828 | 558 | 1,714 | 7,680 | 16,582 | 4,840 |
| Acquisitions of businesses, net of cash acquired | (251,534) | (649,570) | (6,557) | (13,346) | (8,880) | (127) | (31,751) | (5,890) | (54,570) | (32,672) |
| Other, net | 46,333 | 12,142 | 5,837 | 192 | (823) | 1,626 | 713 | 10,591 | 1,009 | (25,956) |
| Net cash used in investing activities (b) | (453,619) | (837,125) | (165,010) | (195,615) | (228,568) | (155,439) | (207,256) | (180,820) | (275,372) | (297,322) |
| Cash flows from financing activities: | | | | | | | | | | |
| Proceeds from issuance of long-term debt | 717 | 610,552 | 1,570 | 439 | - | 2,100 | 175,100 | 300 | - | 200,000 |
| Repayment of long-term debt | (1,350) | (856) | (126,578) | (136,094) | (8,678) | (11,095) | (347,029) | (122,067) | (55,893) | (2,297) |
| Increase (decrease) in short-term loans | - | (80,580) | 5,628 | 2,501 | 4,913 | 5,100 | (2,700) | (1,100) | (2,300) | 1,500 |
| Dividends paid | (174,711) | (163,810) | (162,887) | (178, 159) | (171,487) | (126,938) | (88,891) | (119,326) | (130,870) | (141,530) |
| Other, net | (34,858) | (9,614) | (58,197) | (43,517) | (57,338) | (52,616) | (3,846) | 95,349 | 32,334 | (283,669) |
| Net cash provided by (used in) financing activities | (210,202) | 355,692 | (340,464) | (354,830) | (232,590) | (183,449) | (267,366) | (146,844) | (156,729) | (225,996) |
| Effect of exchange rate changes on cash and cash equivalents | (21,870) | (22,270) | 6,538 | (16,017) | (5,134) | (47) | 17,305 | 25,767 | 20,133 | 16,729 |
| Net change in cash and cash equivalents | (210,967) | (3,420) | 91,621 | (201,169) | (107,831) | (5,130) | (6,289) | (39,294) | 39,222 | 100,242 |
| Cash and cash equivalents at beginning of year | 844,580 | 633,613 | 630,193 | 721,814 | 520,645 | 412,814 | 407,684 | 401,395 | 362,101 | 401,323 |
| Cash and cash equivalents at end of year | 633,613 | 630,193 | 721,814 | 520,645 | 412,814 | 407,684 | 401,395 | 362,101 | 401,323 | 501,565 |
| Free cash flow: $(a) + (b)$ | 21,105 | (336,842) | 425,547 | 169,678 | 129,893 | 178,366 | 243,772 | 81,783 | 175,818 | 309,509 |

^{*} Fiscal year figures from 2015 to 2019 were restated to account for provision for paid leave.

| 4. Net Sales by Busin | ness Unit | | | | | | | | | | | | Canon |
|-----------------------|-----------|-----------|-----------|-----------|-----------|-----------|---------------------|-----------|--------------------|-----------|-----------|-----------|-----------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | 2021 | | 2021 | 2022 | 2023 | 2024 |
| (Millions of yen) | | | | | | | | | | | | | |
| | | | | | | | (Old Segment) | | (New Segment) | | | | |
| Office | 2,110,816 | 1,807,819 | 1,865,928 | 1,868,355 | 1,752,107 | 1,440,212 | Printing | 1,938,847 | Printing | 1,946,656 | 2,272,610 | 2,346,076 | 2,522,725 |
| Medical System | - | - | 436,187 | 437,578 | 438,525 | 436,074 | Medica | 480,362 | Medica | 480,362 | 513,331 | 553,780 | 568,808 |
| Imaging System | 1,263,835 | 1,095,289 | 1,099,125 | 970,435 | 807,414 | 712,238 | Imaging | 653,532 | Imaging | 653,532 | 803,480 | 861,625 | 937,391 |
| Industry and Others | 524,651 | 584,660 | 768,767 | 781,887 | 688,433 | 654,813 | Industrial & Others | 545,742 | Industrial | 337,721 | 329,232 | 314,719 | 356,462 |
| | | | | | | | | | Others & Corporate | 178,784 | 212,349 | 208,844 | 233,746 |
| Eliminations | (99,031) | (86,281) | (89,992) | (106,318) | (93,180) | (83,094) | Eliminations | (105,126) | Eliminations | (83,698) | (99,588) | (104,072) | (109,311) |

Total

3,513,357

Total

3,593,299

4,080,015

3,800,271

3,401,487

Total

3,951,937

3,513,357 4,031,414 4,180,972 4,509,821

^{3,160,243} * Based on the realignment of Canon's internal management structure, from 2022, Canon has changed the name and structure of segments to Printing Business Unit, Imaging Business Unit, Medical Business Unit, and Industrial Business Unit, Others and Corporate, and Eliminations. Operating results for the three months ended December 31, 2021 and the year ended December 31, 2021 also have been reclassified.

^{*} From 2023, a business, which was previously included in Others & Corporate and Office MFDs, was added to IJPs, and the results of 2021,2022 were reclassified to conform to the current presentation.

^{*} From 2024, some reclassification between Others & Corporate and Eliminations was made to manage the performance of reportable segments more appropriately. The figures for 2023 were also reclassified.

| 5 | Not | Sala | c hv | Region |
|----|------|------|------|---------------|
| ٥. | 1161 | Sale | 5 DY | Kegion |

| 5. Net Sales by | Region | | | | | | | | | Canon |
|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| evi (co sales sj | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| (Millions of yen) | | | | | | | | | | |
| Japan | 714,280 | 706,979 | 884,828 | 869,577 | 872,534 | 806,305 | 830,378 | 864,808 | 901,589 | 955,456 |
| Overseas: | | | | | | | | | | |
| Americas | 1,144,422 | 963,544 | 1,107,515 | 1,076,402 | 1,029,078 | 852,451 | 968,839 | 1,255,405 | 1,312,438 | 1,429,201 |
| Europe | 1,074,366 | 913,523 | 1,028,415 | 1,015,428 | 882,480 | 795,616 | 894,898 | 1,034,008 | 1,111,211 | 1,184,389 |
| Asia and Oceania | 867,203 | 817,441 | 1,059,257 | 990,530 | 809,207 | 705,871 | 819,242 | 877,193 | 855,734 | 940,775 |
| Overseas total | 3,085,991 | 2,694,508 | 3,195,187 | 3,082,360 | 2,720,765 | 2,353,938 | 2,682,979 | 3,166,606 | 3,279,383 | 3,554,365 |
| Total | 3,800,271 | 3,401,487 | 4,080,015 | 3,951,937 | 3,593,299 | 3,160,243 | 3,513,357 | 4,031,414 | 4,180,972 | 4,509,821 |

| 6. Segment Information | | | | | | |
|------------------------|------|------|------|------|------|------|
| (Millions of you) | 2015 | 2016 | 2017 | 2018 | 2010 | 2020 |

| _ | | | | | | | | | | | | | | | |
|---|--|---|---|--|--|--|--|-----------------------------|--|---------------|--|---|---|---|--|
| (Millions of yen) | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | | 2021 | - | | 2021 | 2022 | 2023 | 2024 |
| (Old Segment) | | | | | | | (New Segment) | | | (New Segment |) | | | | |
| Office: | | | | | | | Printing: | | | Printing: | | | | | |
| Net Sales | 2,110,816 | 1,807,819 | 1,865,928 | 1,868,355 | 1,752,107 | 1,440,212 | Net Sales | | 1,938,847 | | Net Sales | 1,938,847 | 2,272,610 | 2,346,076 | 2,522,725 |
| Operating profit | 290,586 | 169,486 | 174,562 | 217,083 | 164,996 | 81,369 | Operating profit | t | 225,693 | | Operating profit | 225,693 | 212,391 | 228,309 | 289,884 |
| % of sales | 13.8% | 9.4% | 9.4% | 11.6% | 9.4% | 5.6% | % of sales | | 11.6% | | % of sales | 11.6% | 9.3% | 9.7% | 11.5% |
| Total assets | 1,020,758 | 961,749 | 962,006 | 937,607 | 878,705 | 812,553 | Total assets | | 1,009,922 | | Total assets | 1,009,922 | 1,224,187 | 1,247,666 | 1,354,948 |
| Depreciation and amortization | 86,206 | 78,319 | 74,377 | 66,107 | 59,061 | 56,814 | Depreciation an | d amortization | 69,549 | | Depreciation and amortiza | 69,549 | 72,946 | 69,712 | 63,356 |
| Capital expenditures | 73,819 | 72,189 | 47,653 | 48,415 | 51,680 | 46,536 | Capital expendi | tures | 63,609 | | Capital expenditures | 63,609 | 66,550 | 65,175 | 70,075 |
| Medical System: | | | | | | | Medical: | | | Medical: | | | | | |
| Net Sales | - | - | 436,187 | 437,578 | 438,525 | 436,074 | Net Sales | | 480,362 | | Net Sales | 480,362 | 513,331 | 553,780 | 568,808 |
| Operating profit | - | - | 21,941 | 28,839 | 26,744 | 25,244 | Operating profit | t | 29,420 | | Operating profit | 29,420 | 31,005 | 31,649 | (140,437) |
| % of sales | - | - | 5.0% | 6.6% | 6.1% | 5.8% | % of sales | | 6.1% | | % of sales | 6.1% | 6.0% | 5.7% | (24.7%) |
| Total assets | - | - | 238,824 | 247,282 | 273,525 | 286,749 | Total assets | | 311,247 | | Total assets | 311,247 | 356,799 | 361,251 | 421,453 |
| Depreciation and amortization | - | - | 5,212 | 9,365 | 11,760 | 11,781 | Depreciation an | d amortization | 12,435 | | Depreciation and amortiza | 12,435 | 13,418 | 14,041 | 13,132 |
| Capital expenditures | - | - | 8,963 | 7,454 | 7,074 | 7,244 | Capital expendi | tures | 11,888 | | Capital expenditures | 11,888 | 11,956 | 12,094 | 16,663 |
| Imaging System: | | | | | | , | Imaging: | | | Imaging: | - | | | | |
| Net Sales | 1,263,835 | 1,095,289 | 1,099,125 | 970,435 | 807,414 | 712,238 | Net Sales | | 653,532 | | Net Sales | 653,532 | 803,480 | 861,625 | 937,391 |
| Operating profit | 183,439 | 144,413 | 176,287 | 126,836 | 48,167 | 71,805 | Operating profit | t | 78,718 | | Operating profit | 78,718 | 126,630 | 145,579 | 151,304 |
| % of sales | 14.5% | 13.2% | 16.0% | 13.1% | 6.0% | 10.1% | % of sales | | 12.0% | | % of sales | 12.0% | 15.8% | 16.9% | 16.1% |
| Total assets | 452,283 | 391,661 | 368,410 | 371,944 | 313,141 | 242,923 | Total assets | | 236,143 | | Total assets | 236,143 | 349,338 | 406,390 | 425,515 |
| Depreciation and amortization | 52,070 | 47,386 | 39,694 | 38,054 | 35,805 | 30,381 | Depreciation an | d amortization | 21,840 | | Depreciation and amortiza | 21,840 | 20,374 | 22,062 | 19,984 |
| Capital expenditures | 38,337 | 25,564 | 27,220 | 25,712 | 24,016 | 19,814 | Capital expendi | tures | 12,069 | | Capital expenditures | 12,069 | 17,841 | 28,922 | 38,922 |
| Industrial & Others: | | | | | | | Industrial & Others: | | | Industrial: | | | | | |
| Net Sales | 524,651 | 584,660 | 768,767 | 781,887 | 688,433 | 654,813 | Net Sales | | 545,742 | | Net Sales | 337,721 | 329,232 | 314,719 | 356,462 |
| Operating profit | (13,079) | 7,448 | 52,665 | 59,386 | 19,392 | 13,225 | Operating profit | t | 44,308 | | Operating profit | 44,867 | 58,019 | 58,598 | 68,903 |
| % of sales | (2.5%) | 1.3% | 6.9% | 7.6% | 2.8% | 2.0% | % of sales | | 8.1% | | % of sales | 13.3% | 17.6% | 18.6% | 19.3% |
| Total assets | 332,252 | 545,210 | 378,949 | 390,282 | 409,587 | 446,674 | Total assets | | 345,883 | | Total assets | 212,156 | 233,969 | 244,275 | 238,625 |
| Depreciation and amortization | | | 20.706 | 20.026 | | | Th | | 25 655 | | | | | 12,931 | |
| Depreciation and amortization | 45,064 | 41,053 | 39,706 | 39,926 | 40,732 | 40,406 | Depreciation an | d amortization | 27,677 | | Depreciation and amortiza | 11,193 | 12,195 | 12,931 | 11,590 |
| Capital expenditures | 45,064 24,241 | 41,053 29,346 | 39,706 17,024 | 39,926 23,887 | 40,732 33,458 | 40,406 24,079 | Depreciation an Capital expendi | | 25,759 | | Depreciation and amortiza Capital expenditures | 11,193 10,127 | 12,195 15,271 | 10,432 | 11,590 13,109 |
| 1 | , | | , | | | , | | | | Others & Corp | Capital expenditures | | , | , | , |
| 1 | , | | , | | | , | | | | Others & Corp | Capital expenditures | | , | , | , |
| 1 | , | | , | | | , | | | | Others & Corp | Capital expenditures | 10,127 | 15,271 | 10,432 | 13,109 |
| 1 | , | | , | | | , | | | | Others & Corp | Capital expenditures orate: Net Sales | 10,127 | 15,271 212,349 | 10,432 208,844 | 13,109 233,746 |
| | , | | , | | | , | | | | Others & Corp | Capital expenditures orate: Net Sales Operating profit | 10,127 | 15,271 212,349 | 10,432 208,844 | 13,109 233,746 |
| | , | | , | | | , | | | | Others & Corp | Capital expenditures orate: Net Sales Operating profit % of sales | 10,127 186,593 (96,050) | 15,271 212,349 (73,795) | 10,432 208,844 (86,345) | 13,109 233,746 (91,174) |
| | , | | , | | | , | Capital expendi | | | Others & Corp | Capital expenditures orate: Net Sales Operating profit % of sales Total assets | 10,127 186,593 (96,050) - 3,016,327 | 15,271 212,349 (73,795) - 2,952,891 | 10,432 208,844 (86,345) - 3,180,186 | 13,109 233,746 (91,174) - 3,329,047 |
| | , | 29,346 | , | 23,887 | | , | | | 25,759 | Others & Corp | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza Capital expenditures | 10,127 186,593 (96,050) - 3,016,327 106,229 | 15,271 212,349 (73,795) - 2,952,891 107,559 | 10,432 208,844 (86,345) 3,180,186 119,930 115,102 | 13,109 233,746 (91,174) - 3,329,047 127,403 117,498 |
| Capital expenditures | , | | , | | | , | Capital expendi | | | | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza | 10,127 186,593 (96,050) - 3,016,327 106,229 | 15,271 212,349 (73,795) - 2,952,891 107,559 | 208,844 (86,345) - 3,180,186 119,930 115,102 (104,072) | 13,109 233,746 (91,174) - 3,329,047 127,403 |
| Capital expenditures Corporate and Eliminations: | 24,241 | 29,346 | 17,024 | 23,887 | 33,458 | 24,079 | Capital expendi | tures | 25,759 | | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza Capital expenditures | 10,127 186,593 (96,050) - 3,016,327 106,229 81,307 | 15,271 212,349 (73,795) - 2,952,891 107,559 71,673 | 10,432 208,844 (86,345) 3,180,186 119,930 115,102 | 13,109 233,746 (91,174) - 3,329,047 127,403 117,498 |
| Capital expenditures Corporate and Eliminations: Net Sales | 24,241 | 29,346 | 17,024 | 23,887 | (93,180) | 24,079 | Capital expendi Corporate and Eliminations: Net Sales | tures | 25,759 | | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza Capital expenditures Net Sales | 10,127 186,593 (96,050) - 3,016,327 106,229 81,307 (83,698) | 15,271 212,349 (73,795) | 208,844 (86,345) - 3,180,186 119,930 115,102 (104,072) | 13,109 233,746 (91,174) |
| Capital expenditures Corporate and Eliminations: Net Sales Operating profit | (99,031) (117,217) | 29,346 (86,281) (105,009) | (89,992) (103,244) | 23,887 (106,318) (89,692) | (93,180) (84,879) | (83,094) (81,096) | Capital expendi Corporate and Eliminations: Net Sales Operating profi | tures | 25,759 (105,126) (96,221) | | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza Capital expenditures Net Sales Operating profit | 10,127 186,593 (96,050) - 3,016,327 106,229 81,307 (83,698) (730) | 212,349 (73,795) 2,952,891 107,559 71,673 (99,588) (851) | 208,844 (86,345) 3,180,186 119,930 115,102 (104,072) (2,424) (23,191) 0 | 13,109 233,746 (91,174) |
| Capital expenditures Corporate and Eliminations: Net Sales Operating profit Total assets | (99,031) (117,217) 2,622,480 | 29,346 (86,281) (105,009) 3,239,909 | (89,992) (103,244) 3,250,102 | 23,887 (106,318) (89,692) 2,952,350 | (93,180) (84,879) 2,896,960 | (83,094) (81,096) 2,836,715 | Capital expendi Corporate and Eliminations: Net Sales Operating profi Total assets | tures | 25,759 (105,126) (96,221) 2,847,693 | | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza Capital expenditures Net Sales Operating profit Total assets | 10,127 186,593 (96,050) - 3,016,327 106,229 81,307 (83,698) (730) (34,907) | 212,349 (73,795) 2,952,891 107,559 71,673 (99,588) (851) (21,654) | 208,844 (86,345) 3,180,186 119,930 115,102 (104,072) (2,424) (23,191) | 13,109 233,746 (91,174) 3,329,047 127,403 117,498 (109,311) 1,274 (3,342) |
| Capital expenditures Corporate and Eliminations: Net Sales Operating profit Total assets Depreciation and amortization Capital expenditures Consolidated: | (99,031) (117,217) 2,622,480 89,987 106,733 | (86,281) (105,009) 3,239,909 83,338 | (89,992) (103,244) 3,250,102 102,892 | 23,887 (106,318) (89,692) 2,952,350 98,102 | (93,180) (84,879) 2,896,960 89,969 | (83,094) (81,096) 2,836,715 88,443 | Capital expendi Corporate and Eliminations: Net Sales Operating profi Total assets Depreciation an | tures d amortization tures | 25,759 (105,126) (96,221) 2,847,693 89,745 65,675 | | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza Capital expenditures Net Sales Operating profit Total assets Depreciation and amortiza Capital expenditures | 10,127 186,593 (96,050) - 3,016,327 106,229 81,307 (83,698) (730) (34,907) 0 | 15,271 212,349 (73,795) - 2,952,891 107,559 71,673 (99,588) (851) (21,654) 0 | 208,844 (86,345) 3,180,186 119,930 115,102 (104,072) (2,424) (23,191) 0 | 13,109 233,746 (91,174) 3,329,047 127,403 117,498 (109,311) 1,274 (3,342) 0 |
| Capital expenditures Corporate and Eliminations: Net Sales Operating profit Total assets Depreciation and amortization Capital expenditures | (99,031) (117,217) 2,622,480 89,987 106,733 3,800,271 | (86,281) (105,009) 3,239,909 83,338 81,280 3,401,487 | (89,992) (103,244) 3,250,102 102,892 80,529 4,080,015 | (106,318) (89,692) 2,952,350 98,102 95,036 3,951,937 | (93,180) (84,879) 2,896,960 89,969 95,000 3,593,299 | (83,094) (81,096) 2,836,715 88,443 64,054 3,160,243 | Capital expendi Corporate and Eliminations: Net Sales Operating profi Total assets Depreciation an Capital expendi | tures d amortization tures | 25,759 (105,126) (96,221) 2,847,693 89,745 65,675 3,513,357 | Eliminations: | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortize Capital expenditures Net Sales Operating profit Total assets Depreciation and amortize Capital expenditures Net Sales Operating profit Total assets Depreciation and amortize Capital expenditures | 10,127 186,593 (96,050) - 3,016,327 106,229 81,307 (83,698) (730) (34,907) 0 0 3,513,357 | 15,271 212,349 (73,795) - 2,952,891 107,559 71,673 (99,588) (851) (21,654) 0 0 4,031,414 | 10,432 208,844 (86,345) 3,180,186 119,930 115,102 (104,072) (2,424) (23,191) 0 0 4,180,972 | 13,109 233,746 (91,174) 3,329,047 127,403 117,498 (109,311) 1,274 (3,342) 0 0 |
| Capital expenditures Corporate and Eliminations: Net Sales Operating profit Total assets Depreciation and amortization Capital expenditures Consolidated: | (99,031) (117,217) 2,622,480 89,987 106,733 | (86,281) (105,009) 3,239,909 83,338 81,280 | (89,992) (103,244) 3,250,102 102,892 80,529 | (106,318) (89,692) 2,952,350 98,102 95,036 | (93,180) (84,879) 2,896,960 89,969 95,000 | (83,094) (81,096) 2,836,715 88,443 64,054 | Capital expendi Corporate and Eliminations: Net Sales Operating profi Total assets Depreciation an Capital expendi Consolidated: | t d amortization tures | 25,759 (105,126) (96,221) 2,847,693 89,745 65,675 | Eliminations: | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza Capital expenditures Net Sales Operating profit Total assets Depreciation and amortiza Capital expenditures | 10,127 186,593 (96,050) 3,016,327 106,229 81,307 (83,698) (730) (34,907) 0 | 15,271 212,349 (73,795) - 2,952,891 107,559 71,673 (99,588) (851) (21,654) 0 | 208,844 (86,345) 3,180,186 119,930 115,102 (104,072) (2,424) (23,191) 0 | 13,109 233,746 (91,174) 3,329,047 127,403 117,498 (109,311) 1,274 (3,342) 0 |
| Capital expenditures Corporate and Eliminations: Net Sales Operating profit Total assets Depreciation and amortization Capital expenditures Consolidated: Net Sales | (99,031) (117,217) 2,622,480 89,987 106,733 3,800,271 | (86,281) (105,009) 3,239,909 83,338 81,280 3,401,487 | (89,992) (103,244) 3,250,102 102,892 80,529 4,080,015 | (106,318) (89,692) 2,952,350 98,102 95,036 3,951,937 | (93,180) (84,879) 2,896,960 89,969 95,000 3,593,299 | (83,094) (81,096) 2,836,715 88,443 64,054 3,160,243 | Capital expendi Capital expendi Corporate and Eliminations: Net Sales Operating profi Total assets Depreciation an Capital expendi Consolidated: Net Sales | t d amortization tures | 25,759 (105,126) (96,221) 2,847,693 89,745 65,675 3,513,357 | Eliminations: | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortize Capital expenditures Net Sales Operating profit Total assets Depreciation and amortize Capital expenditures Net Sales Operating profit Total assets Depreciation and amortize Capital expenditures | 10,127 186,593 (96,050) - 3,016,327 106,229 81,307 (83,698) (730) (34,907) 0 0 3,513,357 | 15,271 212,349 (73,795) - 2,952,891 107,559 71,673 (99,588) (851) (21,654) 0 0 4,031,414 | 10,432 208,844 (86,345) 3,180,186 119,930 115,102 (104,072) (2,424) (23,191) 0 0 4,180,972 | 13,109 233,746 (91,174) 3,329,047 127,403 117,498 (109,311) 1,274 (3,342) 0 0 |
| Capital expenditures Corporate and Eliminations: Net Sales Operating profit Total assets Depreciation and amortization Capital expenditures Consolidated: Net Sales Operating profit | (99,031) (117,217) 2,622,480 89,987 106,733 3,800,271 343,729 9,0% 4,427,773 | (86,281) (105,009) 3,239,909 83,338 81,280 3,401,487 216,338 6,4% 5,138,529 | (89,992) (103,244) 3,250,102 102,892 80,529 4,080,015 322,211 | 23,887 (106,318) (89,692) 2,952,350 98,102 95,036 3,951,937 342,452 | (93,180) (84,879) 2,896,960 89,969 95,000 3,593,299 174,420 4,9% 4,771,918 | (83,094) (81,096) 2,836,715 88,443 64,054 3,160,243 110,547 3,5% 4,625,614 | Capital expendi Corporate and Eliminations: Net Sales Operating profi Total assets Depreciation an Capital expendi Consolidated: Net Sales Operating profi | t d amortization tures | 25,759 (105,126) (96,221) 2,847,693 89,745 65,675 3,513,357 281,918 | Eliminations: | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortize Capital expenditures Net Sales Operating profit Total assets Depreciation and amortize Capital expenditures Net Sales Operating profit Net Sales Operating profit Net Sales Operating profit | 10,127 186,593 (96,050) 3,016,327 106,229 81,307 (83,698) (730) (34,907) 0 0 3,513,357 281,918 | 15,271 212,349 (73,795) - 2,952,891 107,559 71,673 (99,588) (851) (21,654) 0 0 4,031,414 353,399 | 208,844 (86,345) 3,180,186 119,930 115,102 (104,072) (2,424) (23,191) 0 0 4,180,972 375,366 9,0% 5,416,577 | 13,109 233,746 (91,174) 3,329,047 127,403 117,498 (109,311) 1,274 (3,342) 0 0 4,509,821 279,754 6,2% 5,766,246 |
| Capital expenditures Corporate and Eliminations: Net Sales Operating profit Total assets Depreciation and amortization Capital expenditures Consolidated: Net Sales Operating profit % of sales | (99,031) (117,217) 2,622,480 89,987 106,733 3,800,271 343,729 9.0% | 29,346 (86,281) (105,009) 3,239,909 83,338 81,280 3,401,487 216,338 6,4% | (89,992) (103,244) 3,250,102 102,892 80,529 4,080,015 322,211 7.9% | 23,887 (106,318) (89,692) 2,952,350 98,102 95,036 3,951,937 342,452 8,7% | (93,180) (84,879) 2,896,960 89,969 95,000 3,593,299 174,420 4,9% | (83,094) (81,096) 2,836,715 88,443 64,054 3,160,243 110,547 3,5% | Capital expendi Corporate and Eliminations: Net Sales Operating profi Total assets Depreciation an Capital expendi Consolidated: Net Sales Operating profi % of sales | d amortization tures | 25,759 (105,126) (96,221) 2,847,693 89,745 65,675 3,513,357 281,918 8,0% | Eliminations: | Capital expenditures orate: Net Sales Operating profit % of sales Total assets Depreciation and amortiza Capital expenditures Net Sales Operating profit Total assets Depreciation and amortiza Capital expenditures Net Sales Operating profit Total assets Depreciation and amortiza Capital expenditures Net Sales Operating profit % of sales | 10,127 186,593 (96,050) 3,016,327 106,229 81,307 (83,698) (730) (34,907) 0 0 0 3,513,357 281,918 8.0% | 15,271 212,349 (73,795) - 2,952,891 107,559 71,673 (99,588) (851) (21,654) 0 0 4,031,414 353,399 8.8% | 10,432 208,844 (86,345) 3,180,186 119,930 115,102 (104,072) (2,424) (23,191) 0 0 4,180,972 375,366 9.0% | 13,109 233,746 (91,174) 3,329,047 127,403 117,498 (109,311) 1,274 (3,342) 0 0 4,509,821 279,754 6,2% |

 $[\]ensuremath{^*}$ Fiscal year figures from 2015 to 2019 were restated to account for provision for paid leave.

Canon

^{*} Based on the realignment of Canon's internal management structure, from 2022, Canon has changed the name and structure of segments to Printing Business Unit, Medical Business Unit, and Industrial Business Unit, Others and Corporate, and Eliminations.

Operating results for the three months ended December 31, 2021 and the year ended December 31, 2021 also have been reclassified.

^{*} From 2023, a business, which was previously included in Others & Corporate and Office MFDs, was added to IJPs, and the results of 2022 were reclassified to conform to the current presentation.

^{*} From 2024, some reclassification between Others & Corporate and Eliminations was made to manage the performance of reportable segments more appropriately. The figures for 2023 were also reclassified.

| | | | | | | | | | | | Canon |
|--|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| 7. Capital expenditure *1 *2 | | | | | | | | | | | |
| | (Millions of yer | n) | | | | | | | | | |
| Net income attributable to Canon Inc. | | 219,943 | 150,334 | 242,081 | 252,441 | 124,964 | 83,318 | 214,718 | 243,961 | 264,513 | 160,025 |
| Depreciation and amortization | | 273,327 | 250,096 | 261,881 | 251,554 | 237,327 | 227,825 | 221,246 | 226,492 | 238,676 | 235,465 |
| Total | | 493,270 | 400,430 | 503,962 | 503,995 | 362,291 | 311,143 | 435,964 | 470,453 | 503,189 | 395,490 |
| Capital expenditure | | 243,130 | 208,379 | 181,389 | 200,504 | 211,228 | 161,727 | 179,000 | 183,291 | 231,725 | 256,267 |
| 8. R&D Expenditure | | | | | | | | | | | |
| _ | (Millions of yer | n) | | | | | | | | | |
| R&D expenditure *3 | | 328,500 | 302,376 | 333,371 | 315,842 | 298,503 | 272,312 | 287,338 | 306,730 | 331,914 | 337,348 |
| R&D expenditure/ Net sales | | 8.6% | 8.9% | 8.2% | 8.0% | 8.3% | 8.6% | 8.2% | 7.6% | 7.9% | 7.5% |
| 9. Financial Indexes *1 | | | | | | | | | | | |
| ROA *4 | | 4.9% | 3.1% | 4.7% | 5.0% | 2.6% | 1.8% | 4.6% | 5.0% | 5.0% | 2.9% |
| ROE *4 | | 7.4% | 5.2% | 8.6% | 8.9% | 4.5% | 3.2% | 7.9% | 8.1% | 8.2% | 4.8% |
| Net sales/Total assets | (Turnover) | 0.9 | 0.7 | 0.8 | 0.8 | 0.7 | 0.7 | 0.7 | 0.8 | 0.8 | 0.8 |
| Total Canon Inc. stockholders' equity/Total assets | | 66.8% | 54.0% | 55.1% | 57.5% | 56.3% | 55.7% | 60.5% | 61.1% | 61.9% | 58.6% |
| Total debt/Total assets | | 0.0% | 11.9% | 10.2% | 8.2% | 10.8% | 10.9% | 6.8% | 8.2% | 9.6% | 11.5% |
| Inventories/Net sales | (Days) | 47 | 59 | 49 | 56 | 59 | 60 | 66 | 69 | 66 | 65 |
| Interest coverage ratio | | 617.7 | 220.2 | 400.5 | 438.6 | 168.0 | 129.4 | 439.2 | 342.8 | 171.5 | 78.9 |
| Interest income (expense), net | (Mil.yen) | 4,917 | 3,701 | 5,194 | 5,807 | 4,488 | 2,069 | 1,585 | 4,131 | 11,158 | 11,857 |
| Stock price [end of year] | (Yen) | 3,675 | 3,295 | 4,200 | 3,001 | 2,987 | 1,978 | 2,801 | 2,856 | 3,620 | 5,161 |
| PER | | 18.2 | 23.9 | 18.8 | 12.8 | 25.6 | 24.9 | 13.6 | 12.1 | 13.7 | 31.2 |
| PBR | | 1.4 | 1.3 | 1.6 | 1.1 | 1.2 | 0.8 | 1.0 | 0.9 | 1.1 | 1.4 |
| Number of issued shares | (Thousand) | 1,333,763 | 1,333,763 | 1,333,763 | 1,333,763 | 1,333,763 | 1,333,763 | 1,333,763 | 1,333,763 | 1,333,763 | 1,333,763 |
| Market capitalization | (Mil.yen) | 4,901,581 | 4,394,751 | 5,601,807 | 4,002,624 | 3,983,950 | 2,638,183 | 3,735,870 | 3,809,227 | 4,828,222 | 6,883,553 |
| 10. Number of Employees (year en | nd) | | | | | | | | | | |
| Japan | | 68,325 | 72,913 | 73,665 | 73,460 | 72,979 | 72,338 | 70,924 | 69,455 | 68,532 | 70,126 |
| Overseas: | | | | | | | | | | | |
| Americas | | 17,635 | 19,160 | 18,448 | 18,361 | 18,207 | 15,307 | 15,263 | 15,771 | 15,945 | 14,606 |
| Europe | | 24,826 | 25,511 | 25,623 | 25,281 | 23,126 | 22,578 | 22,166 | 22,214 | 22,651 | 22,569 |
| Asia and Oceania | | 78,785 | 80,089 | 80,040 | 77,954 | 72,729 | 71,674 | 75,681 | 73,335 | 62,023 | 63,039 |
| Overseas total | | 121,246 | 124,760 | 124,111 | 121,596 | 114,062 | 109,559 | 113,110 | 111,320 | 100,619 | 100,214 |
| Total | | 189,571 | 197,673 | 197,776 | 195,056 | 187,041 | 181,897 | 184,034 | 180,775 | 169,151 | 170,340 |

^{*1} Fiscal year figures from 2015 to 2019 were restated to account for provision for paid leave.

^{*2} Capital expenditure is the total of tangible and intangible assets.

^{*3} From fiscal year 2018, a reclassification of operating profit and other income (deductions) was conducted due to a change in pension accounting standard. Fiscal year 2017 figures for R&D expense were restated to reflect this change.

^{*4} Calculated using Net income attributable to Canon Inc.