

Data Summary

Protecting and Conserving the Environment

Data on CO₂

Total GHG Emissions by Scope

(t-CO₂)

	2015	2016	2017	2018	2019
Scope 1	169,974	164,769	174,342	160,520	151,504
Scope 2	992,380	955,338	962,229	930,471	889,982

* Figures for 2018/2019 obtain third party verification.

Data on Energy

Energy Consumption by Region in 2019

(TJ)

	Electricity	Gas	Oil	Other (steam, wide area heating and air conditioning)
Japan	4,490	1,314	254	34
Americas	392	155	6	0
Europe	314	169	394	63
Asia and Oceania (except Japan)	1,796	76	27	68
Total	6,992	1,714	680	165

* Electricity includes the amount generated by renewable energy sources.

* Figures obtain third party verification.

Use of Renewable Energy by Region in 2019

(MWh)

(TJ)

	Electric power	Geothermal power
Japan	416	0
Americas	6,227	0
Europe	69,709	15
Asia and Oceania (except Japan)	192	0
Total	76,544	15

Data on Waste

Recovery Volume by Type of Waste in 2019

(t)

Type of Waste	Type of Recovery Treatment	Recovery Amount
Paper	Cardboard, paper used by office equipment, toilet paper, raw material for paper products, building board, roadbed materials, etc.	23,006
Plastics	Raw materials for plastic products and other applications, roadbed materials, cement materials, fuels, blast furnace reducing agents, soil improvement agents, etc.	22,779
Metals	Raw materials for metals, roadbed materials, etc.	31,631
Oils, acids and alkalis	Cement materials, fuels, roadbed materials, reuse of oils, chemicals and solvents, etc.	10,738
Sludge	Cement materials, construction materials, aggregates, metal materials, organic fertilizers, compost, etc.	7,826
Wood	Construction boards, bedding for plants, pulp materials, fuels, fertilizers, etc.	6,693
Glass and ceramics	Glass materials, roadbed materials, cement, metal materials, etc.	403
Others	Combustion aid, roadbed materials, soil improvement agents, iron-making materials, metal materials, etc.	7,880
Total		110,955

Landfill Amount of General Waste Generated by Business Activities

(t)

	2015	2016	2017	2018	2019
General landfill waste generated by business activities	2,188	2,343	2,105	2,166	2,195

Data Summary

Atmospheric Emissions

SOx and NOx Emissions

(t)

	2015	2016	2017	2018	2019
SOx	0.7	0.6	1.2	1.1	1.0
NOx	65.6	62.1	61.7	56.1	52.9

Data on Water Resources

Total Wastewater Discharge

(1,000m³)

	2015	2016	2017	2018	2019
Japan	4,122	4,108	4,491	4,377	4,221
Outside Japan	3,744	3,433	3,306	3,086	3,116

Wastewater Amount by Discharge Route in 2019

(1,000m³)

	Rivers	Sewerage System	Total
Japan	907	3,314	4,221
Outside Japan	532	2,585	3,116
Total	1,439	5,898	7,337

2019 Water Quality Data

(t)

	2019
SS	162
BOD	248

Water Consumption in 2019 by Type

(1,000m³)

	Public Water	Industrial Water	Groundwater	Total
Japan	1,573	2,442	1,220	5,235
Outside Japan	2,988	717	272	3,977
Total	4,561	3,158	1,493	9,212

Use of Recycled Water and Recycling Rate in 2019

	Recycled Water (1,000m ³)	Recycling Rate (%)
Japan	1,439	27.5
Outside Japan	51	1.3
Total	1,490	16.2

* Figures obtain third party verification.

Data on Chemical Substances

Substances Canon No Longer Uses

	Substance Eliminated	Date Eliminated
Ozone-Depleting Substances	Chlorofluorocarbons (CFCs), 15 types	December 1992
	1,1,1-Trichloroethane	October 1993
	Hydrochlorofluorocarbons (HCFCs), 34 types	October 1995
Greenhouse Gases* ¹	Perfluorocarbons (PFCs)	December 1999
	Hydrofluorocarbons (HFCs)	December 1999
Soil Contaminants	Trichloroethylene	December 1996
	Tetrachloroethylene	December 1996
	Dichloro methane (for cleaning)	December 1997
	Dichloro methane (for thin film coating)* ²	October 2003

*1 Excludes use in semiconductor manufacturing

*2 Discontinued use in Japan in December 2001

Amount of Chemical Substances in 2019

	Amount
Japan	7,650
Outside Japan	869
Total	8,519

(t)

VOC Emissions in 2019

	VOC Emissions
Japan	135
Outside Japan	175
Total	311

(t)

2019 List of Chemical Substances Subjected to the PRTR Act

Statutory No.	Name of Substance	Emissions Volume		Transfer Volume		
		Atmosphere	Public Water	Sewerage System	Waste	Recyclables
7	N-butyl acrylate	1	0	0	0	25,557
20	2-aminoethanol	181	19	2	18,529	13,598
31	Antimony and its compounds	1	0	0	0	141
53	Ethylbenzene	499	3	0	2,936	12,834
71	Ferric chloride	0	0	0	0	154,708
80	Xylene	8,524	4	0	6,025	153,731
125	Monochlorobenzene	482	0	0	268	23,621
128	Methyl chloride	5	0	0	0	0
150	1,4-dioxane	367	0	0	0	540
202	Diphenylamine	0	0	0	0	52
232	N,N-dimethylformamide	243	0	0	0	315
240	Styrene	200	0	0	0	98,264
259	Tetraethylthiuram disulfide	0	0	0	0	2
296	1,2,4-trimethylbenzene	207	0	0	10	11,312
298	Tolylene diisocyanate	0	0	0	0	240
299	Toluidin	3	0	0	0	0
300	Toluene	6,587	14	0	1,227	45,391
306	Hexamethylene diacrylate	0	0	0	0	27
308	Nickel	1	0	0	2	1,396
309	Nickel compounds	0	0	0	15	1,550
343	Pyrocatechol	19	0	0	0	4,106
349	Phenol	82	0	0	1	368
374	Hydrogen fluoride and its water-soluble salts	4	50	1,438	0	656
395	Water-soluble salts of peroxodisulfuric acid	0	0	753	0	4,365
408	Poly (oxyethylene) octylphenyl ether	0	0	0	0	652
412	Manganese and its compounds	0	0	0	0	1,117
438	Methylnaphthalene	70	0	0	0	398
448	Methylenebis (4,1-phenylene) diisocyanate	1	0	0	0	13,009

(kg)

Data Summary

Environmental Accounting

Calculations performed according to the Environmental Accounting Guidelines (2005 edition) issued by Japan's Ministry of the Environment.

Environmental Conservation Costs

(Billions of yen)

Category	Details of Key Activities	2019		
		Investment	Cost	
(1) Business Area Cost		3.45	8.31	
Details	1. Pollution Prevention Cost	Air, water and soil pollution prevention, etc.	1.53	4.04
	2. Global Environmental Conservation Cost	Prevention of global warming, energy conservation, efficient logistics, etc.	1.82	1.87
	3. Resource Circulation Cost	Efficient resource use, waste reduction, sorting, recycling, etc.	0.10	2.40
(2) Upstream / Downstream Cost	Green procurement initiatives, product recycling* ¹ , etc.	0.07	7.10	
(3) Administration Cost	Environmental education, environmental management system, tree planting, information disclosure, environmental advertising, personnel, etc.	0.05	3.59	
(4) R&D Cost* ²	R&D for reducing environmental impact	0.0	0.15	
(5) Social Activity Cost	Contributions to organizations, sponsorships, memberships, etc.	0.03	0.13	
(6) Environmental Remediation Cost	Soil remediation	0.15	0.09	
(7) Other	Other environmental protection-related costs	0.0	0.03	
Total		3.76	19.41	

*1 In connection with the recycling of used products, expenses for product collection, storage, sorting, shipment, etc.

*2 Expenses for basic research on environmental technologies

Environmental Conservation Benefit

Details of Benefit	Environmental Protection Indices		
	Index	Index Value	
Benefit Related to Business Area Cost	Benefit related to resources input into business activities	Energy conservation (t-CO ₂)	50,304
	Benefit related to waste or environmental impact originating from business activities	Recycled resources volume (t)	110,955
Benefit Related to Upstream / Downstream Cost	Benefit related to goods and services produced from business activities	Product energy conservation amount (1,000 t-CO ₂)* ³	2,944
		Recovery of used products (t)* ⁴	68,593

*3 CO₂ reduction resulting from energy-conservation technologies in electrographic multifunction devices and laser printers.

*4 Amount of recovered copying machines, cartridges, etc. (including outsourced material recycling and thermal recovery)

Economic Benefit Associated with Environmental Conservation Activities

(Billions of yen)

Details of Benefit		2019
Revenue	Sales revenue from waste recycling	2.30
Cost Reduction	Reduction in energy costs from energy conservation	2.11
	Reduction from green procurement	0.0
	Reduction in waste handling costs from resource conservation and recycling	1.77
Total		6.18

Benefit of Upstream / Downstream Costs

(Billions of yen)

Details of Benefit		2019
Lower energy costs from reduced product energy consumption* ⁵		78.87
Profit from used product recycling		5.83

*5 Calculated as the reduction in energy consumption of electrographic multifunction devices and laser printers sold in 2019 (excluding production printers) × 12 yen/kWh (economic effect for the customer).

Product Standards Compliance

2019 Standards Compliance for Environmentally Conscious Products

	Law on Promoting Green Purchasing (Japan)	Eco Mark (Japan)	International ENERGY STAR® Program
Copying Machines / Multifunction Devices (MFDs)	26/26 (100%)	26/26 (100%)	26/26 (100%)
Laser Printers	14/14 (100%)	14/14 (100%)	14/14 (100%)
Inkjet Printers	11/11 (100%)	11/11 (100%)	11/11 (100%)

* Values show the number of models meeting specifications out of the number of new models on sale in Japan, with the compliance ratio in parentheses.

2019 Standards Compliance for Consumables

	Law on Promoting Green Purchasing (Japan)	Eco Mark (Japan)
Toner Cartridges	9/9 (100%)	9/9 (100%)
Ink Cartridges	34/34 (100%)	34/34 (100%)

* Values show the number of models meeting specifications out of the number of new models on sale in Japan, with the compliance ratio in parentheses.

Operational Sites Covered in the Environmental Section

Name	Location
Canon Inc. (1 company, 15 operational sites)	
Headquarters	Tokyo
Yako Office	Kanagawa
Kawasaki Office	Kanagawa
Tamagawa Office	Kanagawa
Kosugi Office	Kanagawa
Hiratsuka Plant	Kanagawa
Ayase Plant	Kanagawa
Fuji-Susono Research Park	Shizuoka
Utsunomiya Plant	Tochigi
Toride Plant	Ibaraki
Ami Plant	Ibaraki
Utsunomiya Optical Products Plant	Tochigi
Optics R&D Center	Tochigi
Oita Plant	Oita
Tsukuba Parts Center	Ibaraki
Marketing Headquarters in Japan (1 company)	
Canon Marketing Japan Inc.	Tokyo
Manufacturing Subsidiaries in Japan (23 companies)	
Canon Electronics Inc.	Saitama
Canon Finetech Nisca Inc.	Saitama
Fukui Canon Materials Inc.	Fukui
Top Business Machines Co., Ltd.	Shiga
Canon Precision Inc.	Aomori
Canon Chemicals Inc.	Ibaraki
Oita Canon Inc.	Oita
Miyazaki Canon Inc.	Miyazaki
Canon Optron, Inc.	Ibaraki
Canon Components, Inc.	Saitama
Nagahama Canon Inc.	Shiga
Oita Canon Materials Inc.	Oita
Canon Semiconductor Equipment Inc.	Ibaraki
Canon Ecology Industry Inc.	Ibaraki
Ueno Canon Materials Inc.	Mie
Fukushima Canon Inc.	Fukushima
Canon Mold Co., Ltd.	Ibaraki
Canon ANELVA Corporation	Kanagawa
Canon Machinery Inc.	Shiga
Canon Tokki Corporation	Niigata
Nagasaki Canon Inc.	Nagasaki
Canon Medical Systems Corporation	Tochigi
Canon Electron Tubes & Devices Co., Ltd.	Tochigi

Name	Location
Manufacturing Subsidiaries Outside Japan (20 companies)	
Canon Virginia, Inc.	U.S.A.
Canon Giessen GmbH	Germany
Canon Bretagne S.A.S.	France
Canon Inc., Taiwan	Taiwan
Canon Opto (Malaysia) Sdn. Bhd.	Malaysia
Canon Electronics (Malaysia) Sdn. Bhd.	Malaysia
Canon Hi-Tech (Thailand) Ltd.	Thailand
Canon Dalian Business Machines, Inc.	PRC
Canon Zhuhai, Inc.	PRC
Canon Vietnam Co., Ltd.	Vietnam
Canon Zhongshan Business Machines Co., Ltd.	PRC
Canon (Suzhou) Inc.	PRC
Canon Finetech Nisca (Shenzhen) Inc.	PRC
Canon Machinery (Malaysia) Sdn. Bhd.	Malaysia
Canon Prachinburi (Thailand) Ltd.	Thailand
Canon Business Machines (Philippines), Inc.	Philippines
Canon Production Printing Netherlands B.V.	The Netherlands
Canon Production Printing Germany G.m.b.H. & Co. KG	Germany
Axis Communications AB	Sweden
Canon Electronics Vietnam Co., Ltd.	Vietnam
Marketing Headquarters Outside Japan (5 companies)	
Canon U.S.A., Inc.	U.S.A.
Canon Europe Ltd.	United Kingdom
Canon Europa N.V.	The Netherlands
Canon (China) Co., Ltd.	PRC
Canon Australia Pty Ltd.	Australia
Other Companies Subject to Reporting (78 companies)	
In Japan (20)	
Outside Japan (58)	

* The scope of third-party verification of GHG includes the 127 companies covered in Canon's consolidated ISO certification and one other company not included in consolidated certification, all listed above.

* Figures for 2017 onwards include data for Canon Medical Systems.

* Some sites are excluded from the data in Environment Accounting section such as sites having low impact on total values.

Data Summary

Responding to People and Society as a Good Corporate Citizen

Number of Canon Group Employees

	2015	2016	2017	2018	2019
Japan	68,325	72,913	73,665	73,460	72,979
Europe	24,826	25,511	25,623	25,281	23,126
Americas	17,635	19,160	18,448	18,361	18,207
Asia and Oceania	78,785	80,089	80,040	77,954	72,729
Total	189,571	197,673	197,776	195,056	187,041

Breakdown of Employees (Canon Inc.)

	2015	2016	2017	2018	2019	
Total Number of Employees	26,360	26,246	26,075	25,891	25,740	
By Gender	Male	22,370	22,261	22,027	21,794	21,631
	Female	3,990	3,985	4,048	4,097	4,109
By Age Group	Under 30	3,193	2,922	2,853	2,938	2,997
	30s	7,508	7,253	6,924	6,462	5,906
	40s	7,843	7,772	7,419	7,218	7,225
	50s	6,919	7,280	7,747	7,991	8,119
	60 and over	897	1,019	1,132	1,282	1,493
By Classification or Contract Type	Regular Employees	26,335	26,227	26,002	25,779	25,664
	Non-regular Employees*	25	19	73	112	76

* Non-regular employees: Contract workers and part-time workers

Number of New Hires and Employees Leaving the Company (Canon Inc.)

	2015	2016	2017	2018	2019	
Newly Hired Employees	Male	368	316	472	520	540
	Female	81	70	106	142	142
	Total	449	386	578	662	682
Employees Leaving the Company/Turnover Rate	Employees Leaving the Company	291	281	369	442	518
	Turnover Rate (%)	1.1	1.1	1.5	1.8	2.1

Breakdown of Executives (Canon Inc.)

	2015	2016	2017	2018	2019	
By Gender	Male	43	46	48	46	49
	Female	1	2	2	2	2

Composition of Executives by Age (Canon Inc.)

	50s	60s	70s	80s	
By Gender	Male	19	23	6	1
	Female	2	0	0	0

Percentage of Employee Membership in the Canon Workers' Union*¹

	(%)				
	2015	2016	2017	2018	2019
Canon Inc.	81	81	80	81	80
Key Group Companies in Japan* ²	87	91	87	85	84

*¹ Figures for Canon Inc. are as of the end of the year. Figures for the key Group companies in Japan are as of the end of August.

*² Key Group Companies in Japan: Member unions of the Canon Group Workers' Union Conference (19 companies).

Ratio of Internationalization in Canon Group Companies Outside Japan

	(%)		
	Americas	Europe	Asia (excluding Japan)
Presidents	27	93	23
Managers	92	95	87

* Share of non-Japanese appointed as presidents and managers.

Comparison of Canon's Minimum Wage to Local Minimum Wage

		Japan	U.S.	China
Local Minimum Monthly Wage		151,950 yen	1,257 dollars	1,818 renminbi
Canon	Standard Minimum Monthly Wage	166,000 yen	2,106 dollars	2,583 renminbi
	Ratio Compared to Local Minimum Wage	109%	168%	142%

* Figures represent wages for leading manufacturing companies in each region, not average wages.

Base Salary and Total Salary per Employee by Gender (Canon Inc.)

		Female : Male
Base Pay	Management	100 : 105
	Non-Management Employees	100 : 116
Total Pay	Management	100 : 105
	Non-Management Employees	100 : 117

* The compensation system is the same for men and women. Differences are due to such factors as age and grade level.

Annual Hours Worked per Employee (Canon Inc.)

	(hrs)				
	2015	2016	2017	2018	2019
Total Hours Worked, Canon Inc.*	1,762	1,721	1,735	1,737	1,725

* Regular/post-retirement employee survey data (Canon Inc.).

Number of Employees Taking Childcare and Nursing Care Leave (Canon Inc.)*¹*²

	2015	2016	2017	2018	2019
Taking Childcare Leave	184 (30)	186 (43)	186 (43)	214 (76)	255 (119)
Using Reduced Work Hours for Childcare	142 (10)	132 (4)	122 (11)	130 (9)	138 (15)
Taking Maternity Leave	34	30	21	29	22
Working Reduced Hours due to Pregnancy	7	5	2	4	4
Taking Nursing Care Leave	9	15	11	14	19
Using Reduced Work Hours for Nursing Care	6	4	4	5	5
Applications for Fertility Treatment Subsidy Program	260	248	255	208	211

*¹ Number of employees in that year using the system for the first time.

*² () Number of male employees.

Data Summary

Return/Retention Rates and Number of Employees Returning from Childcare/Nursing Care Leave (Canon Inc.)

		2015	2016	2017	2018	2019
Returning from Childcare Leave	Number of Returning Employees	169 (30)	185 (37)	164 (38)	210 (79)	216 (81)
	Return Rate (%)	100	97	98	99	99
	Retention Rate (%)	99	99	97	98	95
Returning from Nursing Care Leave	Number of Returning Employees	9	18	6	14	19
	Return Rate (%)	100	100	100	88	83

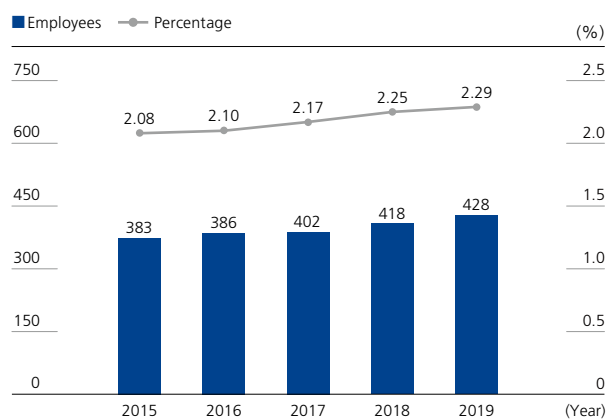
* () Number of male employees.

* Retention rate: (The total number of employees who are registered as of 12 months after returning from childcare leave) ÷ (The total number of employees who returned to work from childcare leave during a previous report period) × 100.

Percentage of Women by Position (Canon Inc.)

	2015	2016	2017	2018	2019
Employees	15.1	15.2	15.5	15.8	16.1
Managers	2.0	2.2	2.6	2.6	2.9
Executives	2.3	4.2	4.0	4.2	3.9

Number and Percentage of Employees with Disabilities at Canon Inc.



*As of June 1 each year

Ratio of Women in Management

	Japan	Americas	Europe	Asia and Oceania
Ratio of women in management	2.5	24.4	16.8	28.0

Numbers and Frequency of Occupational Accidents (Canon Inc., Key Group Companies in Japan)*1

	2015	2016	2017	2018	2019
Accidents Requiring Time off Work	25	18	23	33	26
Accidents not Requiring Time off Work	110	112	101	130	114
Frequency Rate*2 (%)	0.25	0.18	0.23	0.26	0.20
Severity Rate*3 (%)	0.007	0.006	0.006	0.009	0.005
Frequency Rate for the Manufacturing Industry (%)	1.06	1.15	1.02	1.20	— *4
Severity Rate for the Manufacturing Industry (%)	0.06	0.07	0.08	0.10	

*1 Calculated for three Group companies in 2018, with an additional one company in 2019

*2 Frequency rate indicates the prevalence of occupational fatalities and injuries per 1 million working hours.

*3 Severity rate indicates the degree of the disaster with the labor loss days per 1,000 total of working hours.

*4 The frequency rate and severity rate for the manufacturing industry for the year ended March 2020 has not been published as of April 2020.

R&D Expenses

	2015	2016	2017	2018	2019
R&D expenses	328.5	302.4	333.4	315.8	298.5

(Billions of yen)

Major Social Contribution Activities (not including those featured on P84-86)

Area	Name of Activity	Overview	Notes
Humanitarian Aid and Disaster Relief	Disaster Relief Fundraising	Canon organizes fundraising activities to help those in regions affected by natural disasters worldwide. In 2019, we donated a total of about ¥15 million in response to damages caused by 2019 Typhoon Hagibis in Japan.	
	Disaster Recovery Support Programs	“Fukushima Community Support” and “Smile for the Future Project” are some of the programs aimed at reinvigorating local communities affected by the Great East Japan Earthquake.	
	Cooperation with UN Support Programs	Canon is a main sponsor of the UNHCR WILL2LIVE Cinema 2019, organized by Japan for UNHCR* ¹ with cooperation and supervision by UNHCR Representation in Japan. Canon also participates in “WFP Walk the World,” a charity walk in support of the activities of the Japan Association for the World Food Programme* ² .	* ¹ The national partner of UNHCR in Japan * ² The national partner of the World Food Programme (WFP) in Japan
Environmental Conservation	Environmental Outreach Classes	Accredited by the Organising Committee of the Tokyo 2020 Olympic and Paralympic Games as part of the “Tokyo 2020 Official Programme (Sustainability),” these classes teach the importance of recycling by using experiments to sort materials with different characteristics to help promote deeper understanding of environmental issues.	
Social Welfare	American Cancer Society	Since 1998, Canon U.S.A. has been a supporter of the American Cancer Society initiative “Making Strides Against Breast Cancer” to raise funds for cancer research. Canon employees participate in walks and other fundraising activities.	URL: https://www.usa.canon.com/internet/portal/us/home/about/corporate-social-responsibility/community-social-involvement/american-cancer-society
Local Communities	Canon Image Bridge Project	This program involves children from across Asia creating “exchange cards” that include photographs they have taken, along with brief messages.	
Education and Science	Junior Photographers	This project organizes photography classes for children on the theme of nature with the aims of raising environmental awareness and fostering richer artistic sensitivity. In 2019, the program marked its 15th year by adding SDG 15 as a theme.	URL: https://global.canon/en/jr-photographers/
	Internship Program for Students	Group companies conducted various internships, including programs aimed at supporting the career development of students. Canon Inc. offered a total of approximately 2,000 internships to students on administrative, technical or specialist tracks in 2019.	
Art, Culture and Sports	New Cosmos of Photography	This project aims to discover, nurture, and support new photographers pursuing new possibilities in creative photographic expression.	URL: https://global.canon/en/newcosmos/

Data Summary

Financial Data

Canon Inc. and Subsidiaries

	2009	2010	2011	2012
(Millions of yen)				
Net sales:	3,209,201	3,706,901	3,557,433	3,479,788
Domestic	702,344	695,749	694,450	720,286
Overseas	2,506,857	3,011,152	2,862,983	2,759,502
Percentage of previous year (%)	78.4%	115.5%	96.0%	97.8%
Cost of sales	1,781,808	1,923,813	1,820,670	1,829,822
Gross profit	1,427,393	1,783,088	1,736,763	1,649,966
Gross profit ratio (%)	44.5%	48.1%	48.8%	47.4%
Operating profit	217,055	387,552	378,071	323,856
Operating profit ratio (%)	6.8%	10.5%	10.6%	9.3%
Net income attributable to Canon Inc.	131,647	246,603	248,630	224,564
Net income attributable to Canon Inc. ratio (%)	4.1%	6.7%	7.0%	6.5%
Advertising	78,009	94,794	81,232	83,134
Depreciation of property, plant and equipment	315,393	276,193	261,343	258,133
Increase in property, plant and equipment	216,128	158,976	226,869	270,457
Net cash provided by operating activities	611,235	744,413	469,562	384,077
Net cash used in investing activities	-370,244	-342,133	-256,543	-212,740
Free cash flow	240,991	402,280	213,019	171,337
Net cash provided by (used in) financing activities	-142,379	-279,897	-257,513	-319,739
Long-term debt, excluding current installments	4,912	4,131	3,368	2,117
Canon Inc. shareholders' equity	2,688,109	2,645,782	2,551,132	2,598,026
Inventories	373,241	384,777	476,704	551,623
Total assets	3,847,557	3,983,820	3,930,727	3,955,503
Per share data (Yen)				
Net income attributable to Canon Inc. shareholders per share				
Basic	¥106.64	¥199.71	¥204.49	¥191.34
Diluted	¥106.64	¥199.70	¥204.48	¥191.34
Dividend per share	¥110	¥120	¥120	¥130
Stock price				
High	¥4,070	¥4,520	¥4,280	¥4,015
Low	¥2,115	¥3,205	¥3,220	¥2,308
Key Performance Indicators				
Canon Inc. shareholders' equity to total assets ratio (%)	69.9%	66.4%	64.9%	65.7%
Inventory turnover in days (Days)	39 days	35 days	46 days	57 days
ROA (%)	3.4%	6.3%	6.3%	5.7%
ROE (%)	4.9%	9.2%	9.6%	8.7%
Dividend payout ratio (%)	103.1%	60.0%	58.3%	67.2%

	2013	2014	2015	2016	2017	2018	2019
	3,731,380	3,727,252	3,800,271	3,401,487	4,080,015	3,951,937	3,593,299
	715,863	724,317	714,280	706,979	884,828	869,577	872,534
	3,015,517	3,002,935	3,085,991	2,694,508	3,195,187	3,082,360	2,720,765
	107.2%	99.9%	102.0%	89.5%	119.9%	96.9%	90.9%
	1,932,959	1,865,780	1,865,887	1,727,654	2,089,461	2,116,383	1,983,266
	1,798,421	1,861,472	1,934,384	1,673,833	1,990,554	1,835,554	1,610,033
	48.2%	49.9%	50.9%	49.2%	48.8%	46.4%	44.8%
	337,277	363,489	355,210	228,866	321,605	342,952	174,667
	9.0%	9.8%	9.3%	6.7%	7.9%	8.7%	4.9%
	230,483	254,797	220,209	150,650	241,923	252,755	125,105
	6.2%	6.8%	5.8%	4.4%	5.9%	6.4%	3.5%
	86,398	79,765	80,907	58,707	61,207	58,729	46,665
	275,173	263,480	273,327	250,096	261,881	251,554	237,327
	188,826	182,343	195,120	171,597	147,542	159,316	178,088
	507,642	583,927	474,724	500,283	590,557	365,293	358,461
	-250,212	-269,298	-453,619	-837,125	-165,010	-195,615	-228,568
	257,430	314,629	21,105	-336,842	425,547	169,678	129,893
	-222,181	-300,886	-210,202	355,692	-340,464	-354,830	-232,590
	1,448	1,148	881	611,289	493,238	361,962	357,340
	2,910,262	2,978,184	2,966,415	2,783,129	2,870,630	2,827,602	2,692,595
	553,773	528,167	501,895	560,736	570,033	611,281	584,756
	4,242,710	4,460,618	4,427,773	5,138,529	5,198,291	4,899,465	4,768,351
	¥200.78	¥229.03	¥201.65	¥137.95	¥222.88	¥234.09	¥116.93
	¥200.78	¥229.03	¥201.65	¥137.95	¥222.88	¥234.08	¥116.91
	¥130	¥150	¥150	¥150	¥160	¥160	¥160
	¥4,115	¥4,045	¥4,539	¥3,656	¥4,472	¥4,395	¥3,338
	¥2,913	¥2,889	¥3,402	¥2,780	¥3,218	¥2,877	¥2,688
	68.6%	66.8%	67.0%	54.2%	55.2%	57.7%	56.5%
	52 days	50 days	47 days	59 days	49 days	56 days	59 days
	5.6%	5.9%	5.0%	3.1%	4.7%	5.0%	2.6%
	8.4%	8.7%	7.4%	5.2%	8.6%	8.9%	4.5%
	64.6%	64.6%	74.4%	108.7%	71.4%	68.4%	136.1%