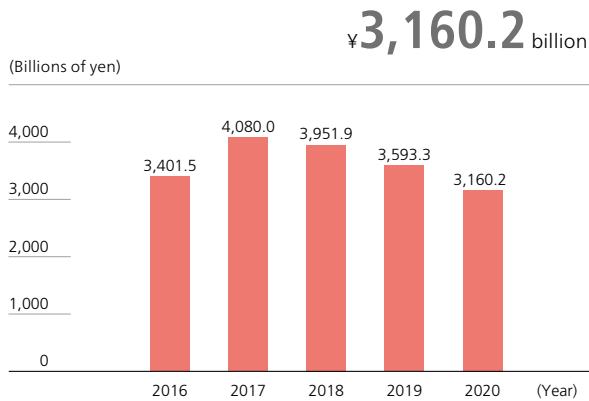


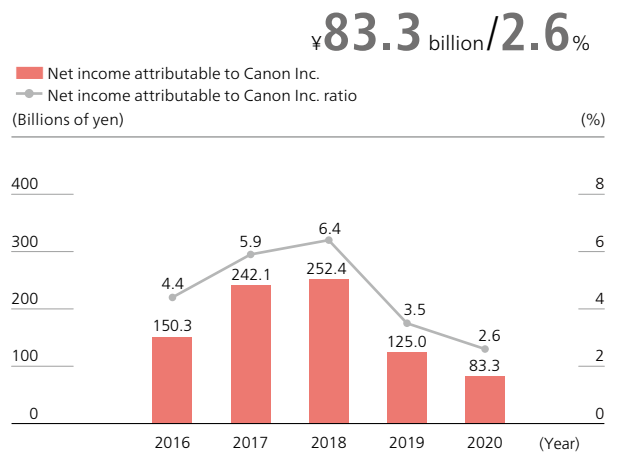
Financial and Non-financial Highlights

Financial Information

Net Sales

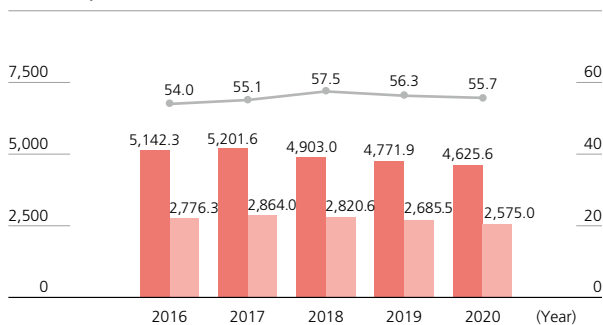
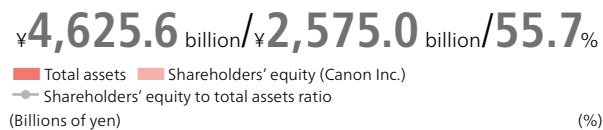


Net Income Attributable to Canon Inc./ Net Income Attributable to Canon Inc. Ratio



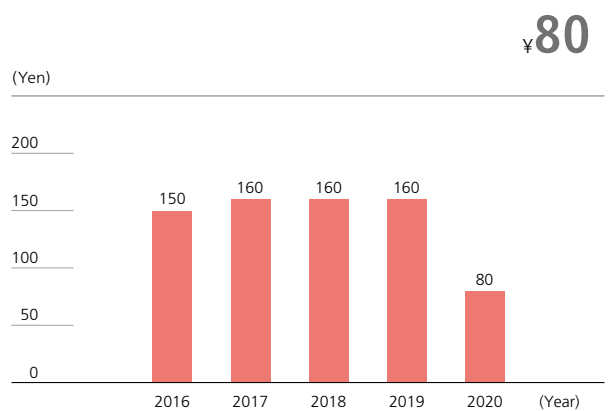
* The financial statements have been adjusted to account for provision for paid leave.

Total Assets/Shareholders' Equity/ Shareholders' Equity to Total Assets Ratio

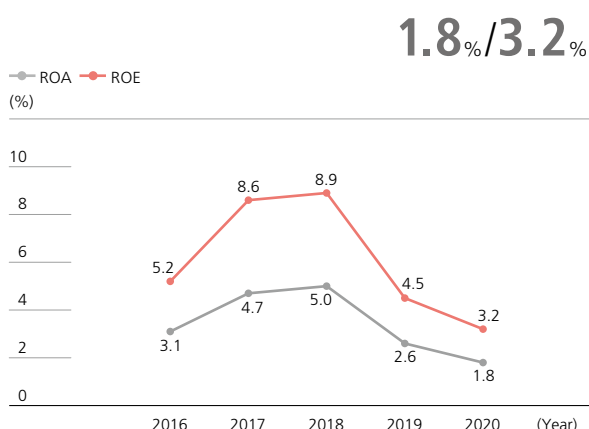


* The financial statements have been adjusted to account for provision for paid leave.

Dividend per Share

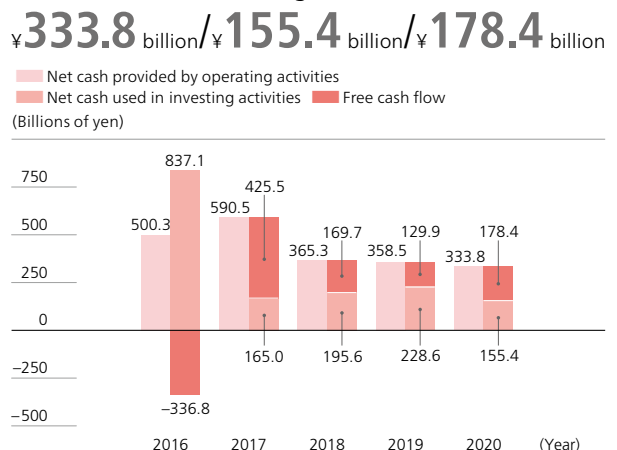


ROA/ROE



* The financial statements have been adjusted to account for provision for paid leave.

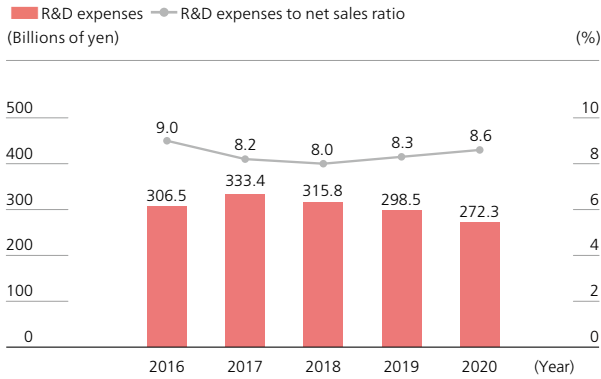
Net Cash Provided by Operating Activities/ Net Cash Used in Investing Activities/Free Cash Flow



Non-financial Information

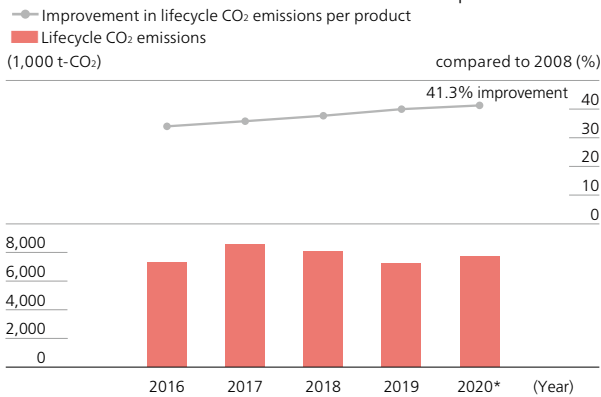
R&D Expenses*/R&D Expenses to Net Sales Ratio

¥272.3 billion / 8.6%



Lifecycle CO₂ Emissions/Improvement per product

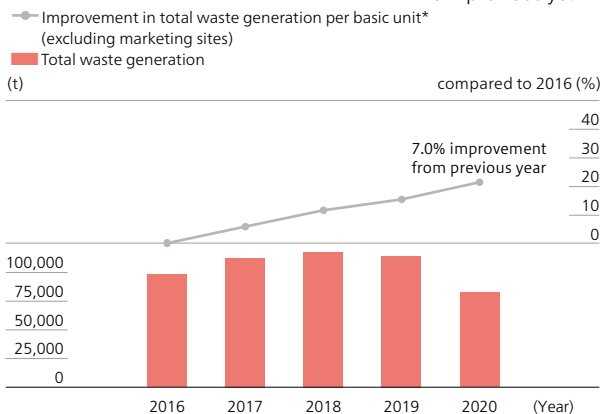
7,723,000 t-CO₂ / 41.3% improvement compared to 2008



* Change in CO₂ conversion coefficient from 2020 (For more details, please refer to *2 of "Lifecycle GHG Emissions (CO₂ Equivalent)" on P48).

Total Waste Generation/Improvement in Basic Unit

82,501 t / 7.0% improvement from previous year



* The basic unit denominator is decided according to the characteristics of each operational site (production volume, effective floor area, workforce, etc.)

* Excluding assets, waste of collected used products

Top Ten U.S. Patent Holders by Company

No. 3

	2016	2017	2018	2019	2020
1	IBM	IBM	IBM	IBM	IBM
2	Samsung Electronics	Samsung Electronics	Samsung Electronics	Samsung Electronics	Samsung Electronics
3	Canon	Canon	Canon	Canon	Canon
4	Qualcomm	Intel	Intel	Microsoft Technology Licensing	Microsoft Technology Licensing
5	Google	LG Electronics	LG Electronics	Intel	Intel
6	Intel	Qualcomm	TSMC	LG Electronics	TSMC
7	LG Electronics	Google	Microsoft Technology Licensing	Apple	LG Electronics
8	Microsoft Technology Licensing	Microsoft Technology Licensing	Qualcomm	Ford Global Technologies	Apple
9	TSMC	TSMC	Apple	Amazon Technologies	Huawei Technologies
10	Sony	Samsung Display	Ford Global Technologies	Huawei Technologies	Qualcomm

* For details of our approach on patent portfolio, please see Intellectual Property Management (→P110-111).

* Number of patents for 2020 are based on figures released by IFI CLAIMS Patent Services on January 14, 2021.

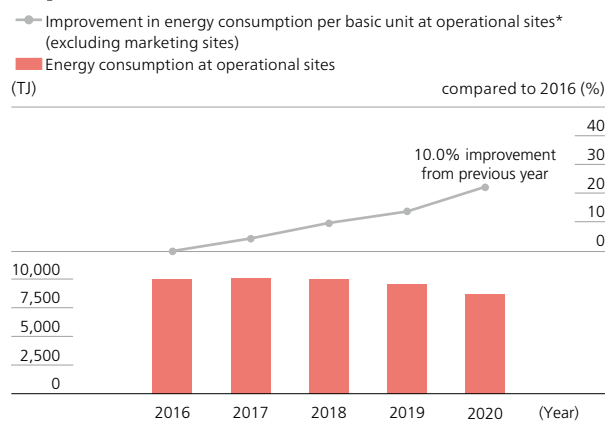
* Number of patents for 2016 to 2019 are based on information released by the United States Patent and Trademark Office.

* IBM is "International Business Machines Corporation."

* TSMC is "Taiwan Semiconductor Manufacturing Company Limited"

Site Energy Consumption/Improvement in Basic Unit

8,704 TJ / 10.0% improvement from previous year



* The basic unit denominator is decided according to the characteristics of each operational site (production volume, effective floor area, workforce, etc.)

Canon Group Employee Numbers by Region

181,897

