Data Summary

Financial Data

Canon Inc. and Subsidiaries

	2011	2012	2013	
(Millions of yen)				
Net sales:	3,557,433	3,479,788	3,731,380	
Domestic	694,450	720,286	715,863	
Overseas	2,862,983	2,759,502	3,015,517	
Percentage of previous year (%)	96.0%	97.8%	107.2%	
Cost of sales	1,820,670	1,829,822	1,932,959	
Gross profit	1,736,763	1,649,966	1,798,421	
Gross profit ratio (%)	48.8%	47.4%	48.2%	
Operating profit	377,396	324,421	336,623	
Operating profit ratio (%)	10.6%	9.3%	9.0%	
Net income attributable to Canon Inc.	248,214	224,854	229,829	
Net income attributable to Canon Inc. ratio (%)	7.0%	6.5%	6.2%	
Advertising	81,232	83,134	86,398	
Depreciation of property, plant and equipment	261,343	258,133	275,173	
Increase in property, plant and equipment	226,869	270,457	188,826	
Net cash provided by operating activities	469,562	384,077	507,642	
Net cash used in investing activities	-256,543	-212,740	-250,212	
Free cash flow	213,019	171,337	257,430	
Net cash provided by (used in) financing activities	-257,513	-319,739	-222,181	
Long-term debt, excluding current installments	3,368	2,117	1,448	
Canon Inc. shareholders' equity	2,545,447	2,592,630	2,904,212	
Inventories	476,704	551,623	553,773	
Total assets	3,934,992	3,959,542	4,246,796	
Per share data (Yen)				
Net income attributable to Canon Inc. shareholders per share				
Basic	¥204.15	¥191.59	¥200.21	
Diluted	¥204.14	¥191.58	¥200.21	
Dividend per share	¥120	¥130	¥130	
Stock price				
High	¥4,280	¥4,015	¥4,115	
Low	¥3,220	¥2,308	¥2,913	
Key Performance Indicators				
Canon Inc. shareholders' equity to total assets ratio (%)	64.7%	65.5%	68.4%	
Inventory turnover in days (Days)	46 days	57 days	52 days	
ROA (%)	6.3%	5.7%	5.6%	
ROE (%)	9.6%	8.8%	8.4%	
Dividend payout ratio (%)	58.4%	67.1%	64.8%	

2020	2019	2018	2017	2016	2015	2014
3,160,243	3,593,299	3,951,937	4,080,015	3,401,487	3,800,271	3,727,252
806,305	872,534	869,577	884,828	706,979	714,280	724,317
2,353,938	2,720,765	3,082,360	3,195,187	2,694,508	3,085,991	3,002,935
87.9%	90.9%	96.9%	119.9%	89.5%	102.0%	99.9%
1,784,375	1,983,266	2,116,383	2,089,461	1,729,489	1,865,887	1,865,780
1,375,868	1,610,033	1,835,554	1,990,554	1,671,998	1,934,384	1,861,472
43.5%	44.8%	46.4%	48.8%	49.2%	50.9%	49.9%
110,547	174,420	342,452	322,211	216,338	343,729	345,354
3.5%	4.9%	8.7%	7.9%	6.4%	9.0%	9.3%
83,318	124,964	252,441	242,081	150,334	219,943	254,627
2.6%	3.5%	6.4%	5.9%	4.4%	5.8%	6.8%
31,273	46,665	58,729	61,207	58,707	80,907	79,765
227,825	237,327	251,554	261,881	250,096	273,327	263,480
132,302	178,088	159,316	147,542	171,597	195,120	182,343
333,805	358,461	365,293	590,557	500,283	474,724	583,927
-155,439	-228,568	-195,615	-165,010	-837,125	-453,619	-269,298
178,366	129,893	169,678	425,547	-336,842	21,105	314,629
-183,449	-232,590	-354,830	-340,464	355,692	-210,202	-300,886
4,834	357,340	361,962	493,238	611,289	881	1,148
2,575,031	2,685,496	2,820,644	2,863,986	2,776,327	2,959,929	2,971,963
562,807	584,756	611,281	570,033	560,736	501,895	528,167
4,625,614	4,771,918	4,902,955	5,201,626	5,142,279	4,431,720	4,464,854
¥79.37	¥116.79	¥233.80	¥223.03	¥137.66	¥201.41	¥228.88
¥79.35	¥116.77	¥233.78	¥223.03	¥137.66	¥201.40	¥228.88
¥80	¥160	¥160	¥160	¥150	¥150	¥150
¥3,099	¥3,338	¥4,395	¥4,472	¥3,656	¥4,539	¥4,045
¥1,627	¥2,688	¥2,877	¥3,218	¥2,780	¥3,402	¥2,889
55.7%	56.3%	57.5%	55.1%	54.0%	66.8%	66.6%
60 days	59 days	56 days	49 days	59 days	47 days	50 days
1.8%	2.6%	5.0%	4.7%	3.1%	4.9%	5.8%
3.2%	4.5%	8.9%	8.6%	5.2%	7.4%	8.7%
100.4%	136.2%	68.4%	71.4%	109.0%	74.5%	64.7%

Protecting and Conserving the Environment

Data on CO₂

Total GHG Emissions by Scope

					(t-CO ₂)
	2016	2017	2018	2019	2020
Scope 1	164,769	174,342	160,520	151,504	123,133
Scope 2	955,338	962,229	930,471	891,734	816,973

^{*} Figures for 2019/2020 obtained third party verification.

Data on Energy

Energy Consumption by Region in 2020

Other (steam, wide Electricity Gas Oil area heating and air conditioning) Japan 4,266 1,017 216 210 Americas 329 123 4 0 Europe 304 152 275 65 Asia and Oceania (except Japan) 1,611 55 22 56 1,346 517 331 6,510

Use of Renewable Energy by Region in 2020

	(MWh)	
	Electric power	Geothermal power
Japan	669	0
Americas	5,988	0
Europe	70,246	17
Asia and Oceania (except Japan)	573	0
Total	77,476	17

Data on Waste

Recovery Volume by Type of Waste in 2020

		(t)
Type of Waste	Type of Recovery Treatment	Recovery Amount
Paper	Cardboard, paper used by office equipment, toilet paper, raw material for paper products, building board, roadbed materials, etc.	15,721
Plastics	Raw materials for plastic products and other applications, roadbed materials, cement materials, fuels, blast furnace reducing agents, soil improvement agents, etc.	15,814
Metals	Raw materials for metals, roadbed materials, etc.	19,911
Oils, acids and alkalis	Cement materials, fuels, roadbed materials, reuse of oils, chemicals and solvents, etc.	9,149
Sludge	Cement materials, construction materials, aggregates, metal materials, organic fertilizers, compost, etc.	6,284
Wood	Construction boards, bedding for plants, pulp materials, fuels, fertilizers, etc.	3,221
Glass and ceramics	Glass materials, roadbed materials, cement, metal materials, etc.	193
Others	Combustion aid, roadbed materials, soil improvement agents, iron-making materials, metal materials, etc.	9,701
Total		79,995

Landfill Amount of General Waste Generated by Business Activities

	2016	2017	2018	2019	2020
General landfill waste generated by business activities	2,840	2,656	2,923	2,725	2,506

115

^{*} Electricity includes the amount generated by renewable energy sources.

^{*} Figures obtained third party verification.

Atmospheric Emissions

SOx and NOx Emissions

					(1)
	2016	2017	2018	2019	2020
SOx	0.6	1.2	1.1	1.0	0.8
NOx	62.1	61.7	56.1	52.9	47.9

Data on Water Resources

Total Wastewater Discharge

					(1,000m³)
	2016	2017	2018	2019	2020
Japan	4,108	4,491	4,377	4,221	4,083
Outside Japan	3,433	3,306	3,086	3,116	2,671

Wastewater Amount by Discharge Route in 2020

(1,000r

			(1,000m³)
	Rivers	Sewerage System	Total
Japan	837	3,246	4,083
Outside Japan	315	2,356	2,671
Total	1,152	5,602	6,755

2020 Water Quality Data

		(1)
	2020	
SS	134	
BOD	182	

Water Consumption in 2020 by Type

(1,000m³)

				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Public Water	Industrial Water	Groundwater	Total
Japan	1,463	2,472	1,134	5,068
Outside Japan	2,490	637	231	3,358
Total	3,952	3,108	1,365	8,426

Use of Recycled Water and Recycling Rate in 2020

	Recycled Water (1,000m³)	Recycling Rate (%)
Japan	1,315	26.0
Outside Japan	38	1.1
Total	1,353	16.1

Data on Chemical Substances

Substances Canon No Longer Uses

	Substance Eliminated	
Ozone-Depleting	Chlorofluorocarbons (CFCs), 15 types	December 1992
	1,1,1-Trichloroethane	October 1993
Substances	Hydrochlorofluorocarbons (HCFCs), 34 types	October 1995
Greenhouse Gases*1	Perfluorocarbons (PFCs)	December 1999
	Hydrofluorocarbons (HFCs)	December 1999
Soil Contaminants	Trichloroethylene	December 1996
	Tetrachloroethylene	December 1996
	Dichloro methane (for cleaning)	December 1997
	Dichloro methane (for thin film coating)*2	October 2003

^{*1} Excludes use in semiconductor manufacturing.

^{*} Figures obtained third party verification.

^{*2} Discontinued use in Japan in December 2001.

Data Summary

Amount of Chemical Substances in 2020

	(1)
	Amount
Japan	7,024
Outside Japan	846
Total	7,870

VOC Emissions in 2020

VOC EIIII3310113 III 2020				
	VOC Emissions			
Japan	108			
Outside Japan	144			
Total	252			

2020 List of Chemical Substances Subjected to the PRTR Act

Statutory	Emissions Volume				(kg) e	
No.	Name of Substance	Atmosphere	Public Water	Sewerage System	Waste	Waste Recyclables
7	N-butyl acrylate	3	0	0	0	18,269
20	2-aminoethanol	358	0	5	44	13,399
31	Antimony and its compounds	4	0	0	0	183
53	Ethylbenzene	416	1	0	0	17,842
71	Ferric chloride	0	0	0	0	116,080
80	Xylene	6,025	2	0	4,022	134,217
125	Monochlorobenzene	53	0	0	129	4,152
128	Methyl chloride	3	0	0	0	0
150	1,4-dioxane	217	0	0	0	332
202	Diphenylamine	0	0	0	0	36
232	N,N-dimethylformamide	165	0	0	0	193
240	Styrene	202	0	0	0	63,113
259	Tetraethylthiuram disulfide	0	0	0	0	0
296	1,2,4-trimethylbenzene	3,852	1	0	0	5,042
298	Tolylene diisocyanate	0	0	0	0	415
299	Toluidin	2	0	0	0	0
300	Toluene	5,770	163	0	15	29,720
306	Hexamethylene diacrylate	0	0	0	0	48
308	Nickel	11	0	0	320	1,074
309	Nickel compounds	0	0	0	8	1,029
343	Pyrocatechol	26	0	0	0	3,946
349	Phenol	71	0	0	3	274
374	Hydrogen fluoride and its water-soluble salts	3	4	2,052	0	225
395	Water-soluble salts of peroxodisulfuric acid	0	0	42	0	4,664
408	Poly (oxyethylene) octylphenyl ether	0	0	0	37	676
412	Manganese and its compounds	0	0	0	0	287
438	Methylnaphthalene	47	0	0	0	268
448	Methylenebis (4,1-phenylene) diisocyanate	0	0	0	1	8,947

Environmental Accounting

We quantitatively ascertain the costs of environmental conservation in our business activities, the outcomes of such activities, and the economic effect associated with environmental conservation measures.

Environmental Conservation Costs

(Billions of yen)

Category		Details of Key Activities	2020)
	Category	Details of Key Activities	Investment*1	Cost*2
(1) Business Area Cost			2.47	7.34
	1. Pollution Prevention Cost	Air, water and soil pollution prevention, etc.	0.93	3.46
Details	2. Global Environmental Conservation Cost	Prevention of global warming, energy conservation, efficient logistics, etc.	1.25	1.72
	3. Resource Circulation Cost	Efficient resource use, waste reduction, sorting, recycling, etc.	0.28	2.16
(2) Upst	tream / Downstream Cost	Green procurement initiatives, product recycling*3, etc.	0.40	6.63
(3) Adm	ninistration Cost	Environmental education, environmental management system, tree planting, information disclosure, environmental advertising, personnel, etc.	0.01	3.43
(4) R&D	Cost*4	R&D for reducing environmental impact	0.01	0.13
(5) Socia	al Activity Cost	Contributions to organizations, sponsorships, memberships, etc.	0.0	0.12
(6) Envii Cost	ronmental Remediation	Soil remediation	0.0	0.06
(7) Othe	er	Other environmental protection-related costs	0.0	0.0
Total			2.89	17.72

^{*1} Of total investment in depreciable assets, the amount spent for the purpose of environmental conservation

*2 Of total costs, the amount incurred for the purpose of environmental conservation

Environmental Conservation Benefit

			Environmental Protection Indices		
Details of Benefit		Index	Index Value (2020)		
Benefit Related to Business Area Cost	Benefit related to resources input into business activities	Energy conservation (t-CO ₂)	48,698		
	Benefit related to waste or environmental impact originating from business activities	Recycled resources volume (t)	79,995		
Benefit Related to Upstream /	Benefit related to goods and services produced from	Product energy conservation amount (1,000 t-CO ₂)*5	2,337		
Downstream Cost	business activities	Recovery of used products (t)*6	53,437		

^{*5} CO2 reduction resulting from energy-conservation technologies in electrographic multifunction devices and laser printers.

Economic Benefit Associated with Environmental Conservation Activities

		(Billions of yen)
	Details of Benefit	2020
Revenue	Sales revenue from waste recycling	1.82
Cost Reduction	Reduction in energy costs from energy conservation*7	2.00
	Reduction from green procurement	0.0
	Reduction in waste handling costs from resource conservation and recycling*8	1.95
Total		5.77

^{*7} Reduction in power purchasing costs, etc., due to introduction of new equipment and energy conservation measures.

Benefit of Upstream / Downstream Costs

•	(Billions of yen)
Details of Benefit	2020
Lower energy costs from reduced product energy consumption*9	643.1
Profit from used product recycling	52.5

^{*9} Calculated as the reduction in energy consumption of electrographic multifunction devices and laser printers sold in 2020 (excluding production printers) × 12 yen/kWh (economic effect for the customer).

^{*3} In connection with the recycling of used products, expenses for product collection, storage, sorting, shipment, etc.

^{*4} Expenses for basic research on environmental technologies.

^{*6} Amount of recovered copying machines, cartridges, etc. (including outsourced material recycling and thermal recovery).

^{*8} Reduction in external waste handling consignment costs due to introduction of new equipment and measures contributing to resource conservation, as well as gains on sales due to conversion of waste into recyclable materials, etc.

Operational Sites Covered in the Environmental Section

Name	Location
Canon Inc. (1 company, 14 operational sites)	
Headquarters (Shimomaruko)	Tokyo
Yako Office	Kanagawa
Kawasaki Office	Kanagawa
Tamagawa Office	Kanagawa
Kosugi Office	Kanagawa
Hiratsuka Plant	Kanagawa
Ayase Plant	Kanagawa
Fuji-Susono Research Park	Shizuoka
Utsunomiya Plant	Tochigi
Toride Plant	Ibaraki
Ami Plant	Ibaraki
Utsunomiya Optical Products Plant	Tochigi
Optics R&D Center	Tochigi
Oita Plant	Oita
Marketing Headquarters in Japan (1 company)	
Canon Marketing Japan Inc.	Tokyo
Manufacturing Subsidiaries in Japan (23 companies)	
Canon Electronics Inc.	Saitama
Canon Finetech Nisca Inc.	Saitama
Fukui Canon Materials Inc.	Fukui
Top Business Machines Co., Ltd.	Shiga
Canon Precision Inc.	Aomori
Canon Chemicals Inc.	Ibaraki
Oita Canon Inc.	Oita
Miyazaki Canon Inc.	Miyazaki
Canon Optron, Inc.	Ibaraki
Canon Components, Inc.	Saitama
Nagahama Canon Inc.	Shiga
Oita Canon Materials Inc.	Oita
Canon Semiconductor Equipment Inc.	Ibaraki
Canon Ecology Industry Inc.	Ibaraki
Ueno Canon Materials Inc.	Mie
Fukushima Canon Inc.	Fukushima
Canon Mold Co., Ltd.	Ibaraki
Canon ANELVA Corporation	Kanagawa
Canon Machinery Inc.	
carion Machinery Inc.	Shiga
Canon Tokki Corporation	Shiga Niigata
Canon Tokki Corporation	Niigata

Name	Location
Manufacturing Subsidiaries Outside Japan (20 companies)	
Canon Virginia, Inc.	U.S.A.
Canon Giessen GmbH	Germany
Canon Bretagne S.A.S.	France
Canon Inc., Taiwan	Taiwan
Canon Opto (Malaysia) Sdn. Bhd.	Malaysia
Canon Electronics (Malaysia) Sdn. Bhd.	Malaysia
Canon Hi-Tech (Thailand) Ltd.	Thailand
Canon Dalian Business Machines, Inc.	PRC
Canon Zhuhai, Inc.	PRC
Canon Vietnam Co., Ltd.	Vietnam
Canon Zhongshan Business Machines Co., Ltd.	PRC
Canon (Suzhou) Inc.	PRC
Canon Finetech Nisca (Shenzhen) Inc.	PRC
Canon Machinery (Malaysia) Sdn. Bhd.	Malaysia
Canon Prachinburi (Thailand) Ltd.	Thailand
Canon Business Machines (Philippines), Inc.	Philippines
Canon Production Printing Netherlands B.V.	The Netherlands
Canon Production Printing Germany GmbH & Co. KG	Germany
Axis Communications AB	Sweden
Canon Electronics Vietnam Co., Ltd.	Vietnam
Marketing Headquarters Outside Japan (5 companies)	
Canon U.S.A., Inc.	U.S.A.
Canon Europe Ltd.	United Kingdom
Canon Europa N.V.	The Netherlands
Canon (China) Co., Ltd.	PRC
Canon Australia Pty. Ltd.	Australia

Other Companies Subject to Reporting (75 companies) In Japan (20) Outside Japan (55)

- The scope of third-party verification of GHG includes the 124 companies covered in Canon's consolidated ISO certification and one other company not included in consolidated certification, all listed above.

 Figures for 2017 onwards include data for Canon Medical Systems.
- * Some sites are excluded from data in the Environment Accounting section, such as sites having a low impact on total values.

Responding to People and Society as a Good Corporate Citizen

Number of Canon Group Employees

	2016	2017	2018	2019	2020
Japan	72,913	73,665	73,460	72,979	72,338
Europe	25,511	25,623	25,281	23,126	22,578
Americas	19,160	18,448	18,361	18,207	15,307
Asia and Oceania	80,089	80,040	77,954	72,729	71,674
Total	197,673	197,776	195,056	187,041	181,897

Breakdown of Employees (Canon Inc.)

		2016	2017	2018	2019	2020
Total number of employees		26,246	26,075	25,891	25,740	25,713
Duranalan	Male	22,261	22,027	21,794	21,631	21,534
By gender	Female	3,985	4,048	4,097	4,109	4,179
By age group	Under 30	2,922	2,853	2,938	2,997	3,116
	30s	7,253	6,924	6,462	5,906	5,507
	40s	7,772	7,419	7,218	7,225	7,243
	50s	7,280	7,747	7,991	8,119	8,158
	60 and over	1,019	1,132	1,282	1,493	1,689

Number of New Hires and Employees Leaving the Company (Canon Inc.)

		2016	2017	2018	2019	2020
	Male	316	472	520	540	548
Newly hired employees	Female	70	106	142	142	169
	Total	386	578	662	682	717
Employees leaving the	Employees leaving the company	281	369	442	518	494
company/Turnover rate	Turnover rate (%)	1.1	1.5	1.8	2.1	2.0

Breakdown of Executives (Canon Inc.)

		2016	2017	2018	2019	2020
Decreased	Male	46	48	46	49	46
By gender	Female	2	2	2	2	2

Composition of Executives by Age (Canon Inc.)

		50s	60s	70s	80s
December	Male	18	21	5	2
By gender	Female	2	0	0	0

Percentage of Employee Membership in the Canon Workers' Union*1

					(%)
	2016	2017	2018	2019	2020
Canon Inc.	81	80	81	80	80
Key Group companies in Japan* ²	91	87	85	84	83

^{*1} Figures for Canon Inc. are as of the end of the year. Figures for the key Group companies in Japan are as of the end of August.

Ratio of Internationalization in Canon Group Companies Outside Japan

(%)

	Americas	Europe	Asia (excluding Japan)
Presidents	28	90	23
Managers	90	94	89

^{*} Share of non-Japanese appointed as presidents and managers.

Comparison of Canon's Minimum Wage to Local Minimum Wage

		Japan	U.S.	China	
Local minimum monthly wage		151,950 yen	1,257 dollars	1,818 renminbi	
Canan	Standard minimum monthly wage	161,300 yen	2,422 dollars	2,633 renminbi	
Canon	Ratio compared to local minimum wage	106%	193%	145%	

^{*} Figures represent wages for leading manufacturing companies in each region, not average wages.

Base Salary and Total Salary per Employee by Gender (Canon Inc.)

		Female : Male
	Management	100:106
Base pay	Non-management employees	100:116
	Management	100:106
Total pay	Non-management employees	100:117

^{*} The compensation system is the same for men and women. Differences are due to such factors as age and grade level.

Annual Hours Worked per Employee (Canon Inc.)

(Hrs) 2016 2019 2020 2017 2018 1,721 1,735 1,737 1,725 1,720 Total hours worked

Number of Employees Taking Childcare and Nursing Care Leave (Canon Inc.)

	2016	2017	2018	2019	2020
Taking childcare leave	186 (43)	186 (43)	214 (76)	255 (119)	299 (178)
Using reduced work hours for childcare	132 (4)	122 (11)	130 (9)	138 (15)	120 (9)
Taking maternity leave	30	21	29	22	21
Working reduced hours due to pregnancy	5	2	4	4	6
Taking nursing care leave	15	11	14	19	19
Using reduced work hours for nursing care	4	4	5	5	11
Applications for Fertility Treatment Subsidy Program	248	255	208	211	199

^{*} Number of employees in that year using the system for the first time. * () Number of male employees.

^{*2} Member unions of the Canon Group Workers' Union Conference (19 companies).

^{*} Regular/post-retirement employee survey data (Canon Inc.)

^{* 2020} includes managers' overtime hours.

Return/Retention Rates and Number of Employees Returning from Childcare/Nursing Care Leave (Canon Inc.)

		2016	2017	2018	2019	2020
Returning from	Number of returning employees	185 (37)	164 (38)	210 (79)	216 (81)	282 (153)
Childcare Leave	Return rate (%)	97	98	99	99	99
	Retention rate (%)	99	97	98	95	98
Returning from	Number of returning employees	18	6	14	19	16
Nursing Care Leave	Return rate (%)	100	100	88	83	94

^{* ()} Number of male employees.

Composition of Workforce by Employment Type (Canon Inc., Key Group Companies in Japan)

	Regular employees	Non-regular employees	Agency- dispatched workers	Percentage of non-regular employees and agency- dispatched workers
Composition of workforce by employment type	72,048	290	2,645	3.9

^{*} Non-regular employees: Contract workers and part-time workers

Ratio of Female Employees by Position (Canon Inc.)

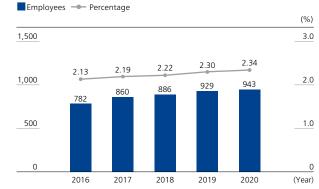
						(/0 /
		2016	2017	2018	2019	2020
	Employees	15.2	15.5	15.8	16.1	16.5
	Managers	2.2	2.6	2.6	2.9	3.0
Ī	Executives	4.2	4.0	4.2	3.9	4.2

Ratio of Female Employees across Canon Group

					(%)
		Japan Europe		Americas	Asia and Oceania
	Employees	18.3	36.1	34.0	67.4
	Managers	2.8	24.1	23.6	29.0

^{*} Global ratio for principal Group companies

Number and Percentage of Employees with Disabilities at Canon Inc. and Key Group Companies in Japan



^{*}As of June 1 each year

Numbers and Frequency of Occupational Accidents (Canon Inc., Key Group Companies in Japan)*1

	2016	2017	2018	2019	2020
Accidents requiring time off work	18	23	33	26	31
Accidents not requiring time off work	112	101	130	114	112
Frequency rate*2 (%)	0.18	0.23	0.26	0.20	0.26
Severity rate*3 (%)	0.006	0.006	0.009	0.005	0.005
Frequency rate for the manufacturing industry (%)	1.15	1.02	1.20	1.20	*4
Severity rate for the manufacturing industry (%)	0.07	0.08	0.10	0.10	

^{*1} Calculated for three Group companies in 2018, and four Group companies in 2019.

R&D Expenses

					(Billions of yen)
	2016	2017	2018	2019	2020
R&D expenses	306.5	333.4	315.8	298.5	272.3

^{*} Retention rate: (The total number of employees who are registered as of 12 months after returning from childcare leave) ÷ (The total number of employees who returned to work from childcare leave during a previous report period) × 100.

^{*2} The prevalence of occupational fatalities and injuries per 1 million working hours.

^{*3} The degree of the disaster with the labor loss days per 1,000 total of working hours.

^{*4} The data for the year ended December 2020 not published as of April 2021.

Data Summary

Major Social Contribution Activities (not including those featured on P87-90)

Area	Name of Activity	Overview	Notes
Humanitarian Aid and Disaster Relief	Disaster Relief Fundraising	Canon organizes fundraising activities to help those in regions affected by natural disasters worldwide. In 2020, we donated a total of ¥8 million along with 14,930 anti-dust masks following the devastation caused by torrential rains in Japan in July. Meanwhile, in response to flood damage in central Vietnam, Canon Vietnam collected financial and material donations from its employees and Group companies and from other Japanese companies with local operations, which were distributed directly by volunteers who traveled to the affected areas. This and other forms of support corresponded to a total value of around ¥8 million.	
	Cooperation with UN Support Programs	Canon is a sponsor and supporter of the UNHCR WILL2LIVE Movement, a program of cinema and music celebrating the resilience of refugees in the face of adversity, organized by Japan for UNHCR*1 with the cooperation of the UNHCR Representation in Japan. Canon also participates in activities to support the Japan Association for the World Food Programme.*2	*1 The national partner of UNHCR in Japan *2 The national partner of the World Food Programme (WFP) in Japan
Environmental Conservation	Environmental Outreach Classes	Accredited by the Organising Committee of the Tokyo 2020 Olympic and Paralympic Games as part of the "Tokyo 2020 Official Programme (Sustainability)," these classes teach the importance of recycling by using experiments to sort materials with different characteristics to help promote deeper understanding of environmental issues.	
Social Welfare	American Cancer Society	Since 1998, Canon U.S.A. has supported fundraising programs for the American Cancer Society (ACS). In 2020 the annual "Making Strides Against Breast Cancer" charity walk was not held due to COVID-19. In place of the walk they invited their supporters to decorate their cars in pink and to participate in a car parade bringing attention to the cause.	URL: https://www.usa.canon.com/ internet/portal/us/home/ about/corporate-social- responsibility/community- social-involvement/american- cancer-society
Local Communities	Disaster Recovery Support Programs	"Fukushima Community Support" and "Smile for the Future Project" are some of the programs aimed at reinvigorating local communities affected by the Great East Japan Earthquake.	
Education and Science	Junior Photographers	This project organizes photography classes for children on the theme of nature with the aims of raising environmental awareness and fostering richer artistic sensitivity. In 2020, Fukushima Canon organized photography workshops at five elementary schools in Fukushima Prefecture, which were attended by 207 participants.	
	Internship Program for Students	Group companies conducted various internships, including programs aimed at supporting the career development of students. Canon Inc. offered a total of approximately 1,600 internships to students on administrative, technical or specialist tracks in 2020.	
Art, Culture and Sports	New Cosmos of Photography	This photography competition project aims to discover, nurture, and support new photographers pursuing new possibilities in creative photographic expression.	URL: https://global.canon/en/ newcosmos/

Expenditure on Social Contribution Activities (Billions of yen)

	(Billions of Jen)
	2020
Expenditure on social contribution activities	Approx. 2.2

^{*} Canon Inc. and key consolidated Group companies