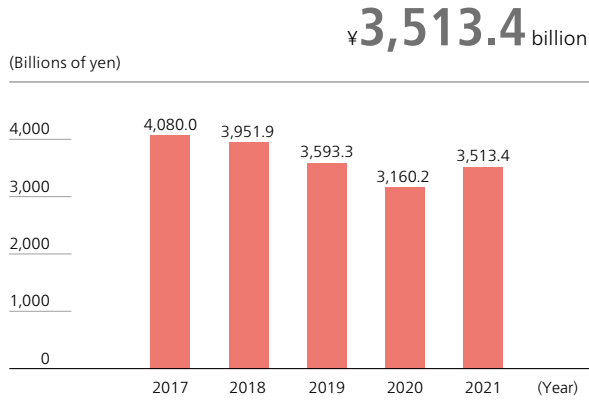


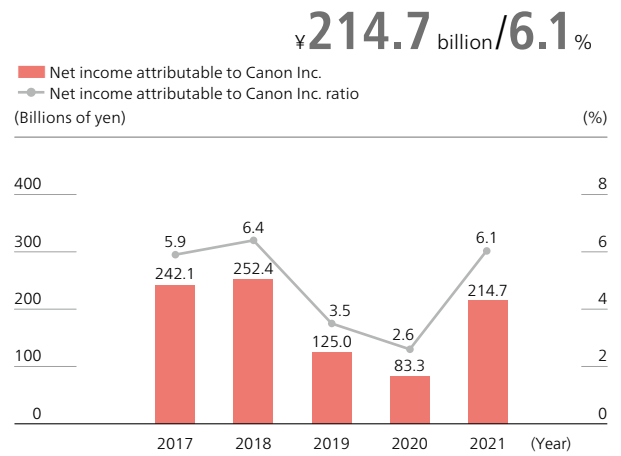
Financial and Non-financial Highlights

Financial Information

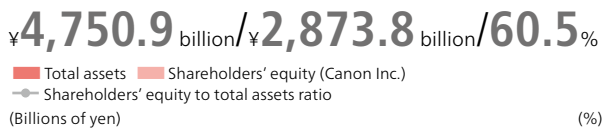
Net Sales



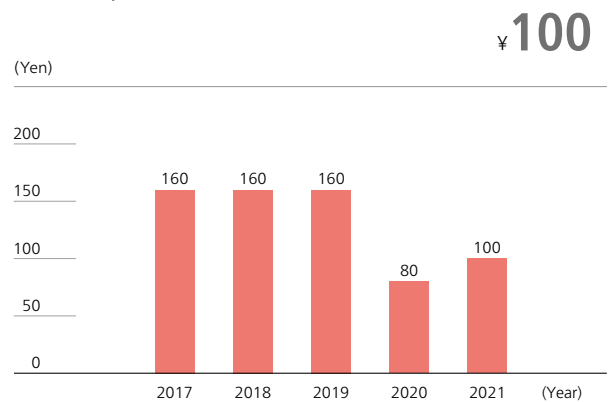
Net Income Attributable to Canon Inc./ Net Income Attributable to Canon Inc. Ratio



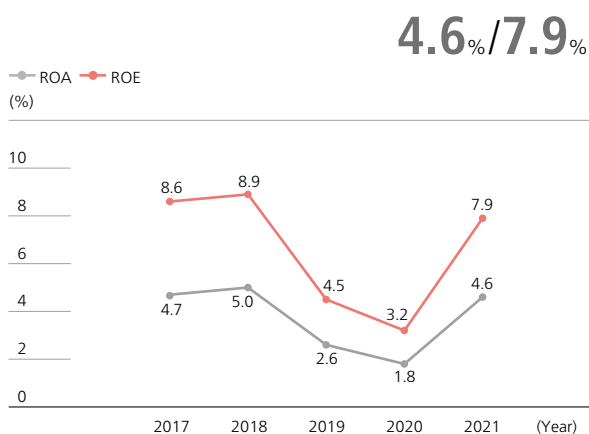
Total Assets/Shareholders' Equity/ Shareholders' Equity to Total Assets Ratio



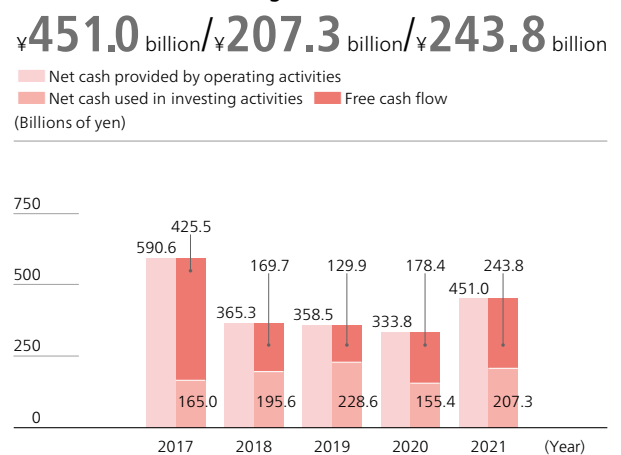
Dividend per Share



ROA/ROE



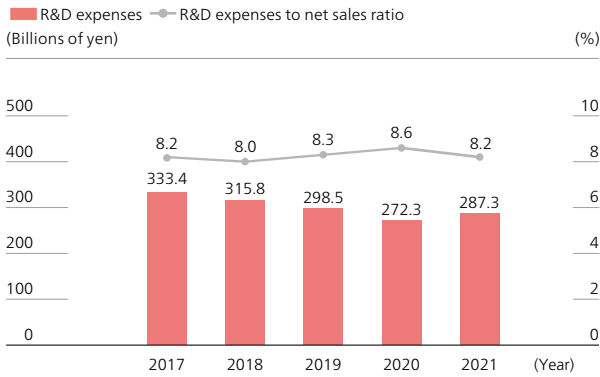
Net Cash Provided by Operating Activities/ Net Cash Used in Investing Activities/Free Cash Flow



Non-financial Information

R&D Expenses/R&D Expenses to Net Sales Ratio

¥287.3 billion / 8.2%



Top Ten U.S. Patent Holders by Company

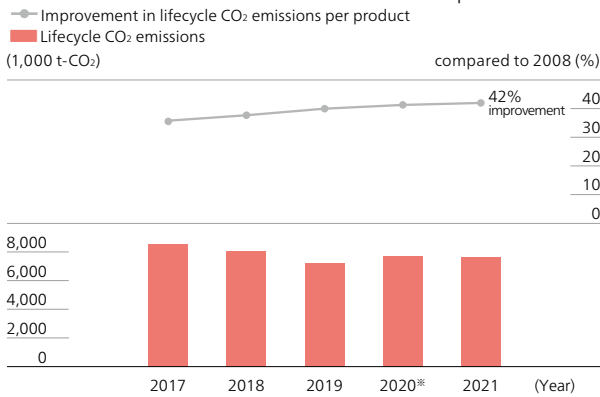
No. 3

	2017	2018	2019	2020	2021
1	IBM	IBM	IBM	IBM	IBM
2	Samsung Electronics	Samsung Electronics	Samsung Electronics	Samsung Electronics	Samsung Electronics
3	Canon	Canon	Canon	Canon	Canon
4	Intel	Intel	Microsoft Technology Licensing	Microsoft Technology Licensing	TSMC
5	LG Electronics	LG Electronics	Intel	Intel	Huawei Technologies
6	Qualcomm	TSMC	LG Electronics	LG Electronics	Intel
7	Google	Microsoft Technology Licensing	Apple	TSMC	Apple
8	Microsoft Technology Licensing	Qualcomm	Ford Global Technologies	Apple	LG Electronics
9	TSMC	Apple	Amazon Technologies	Huawei Technologies	Microsoft Technology Licensing
10	Samsung Display	Ford Global Technologies	Huawei Technologies	Qualcomm	Qualcomm

* For details of our approach on patent portfolio, please see Intellectual Property (IP) Strategy (→P43-44).
 * Number of patents for 2021 is based on figures released by IFI CLAIMS Patent Services on January 5, 2022.
 * Number of patents for 2017 to 2020 are based on information released by the United States Patent and Trademark Office.
 * IBM stands for "International Business Machines Corporation."
 * TSMC stands for "Taiwan Semiconductor Manufacturing Company Limited."

Lifecycle CO₂ Emissions/Improvement per product

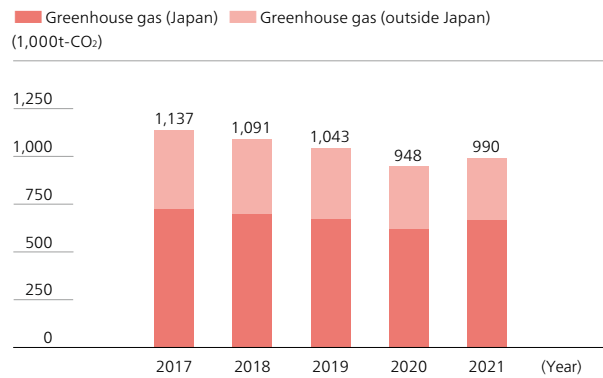
7,616,000 t-CO₂ / 42% improvement compared to 2008



* Change in CO₂ conversion coefficient from 2020 (For more details, please refer to * of "Lifecycle GHG Emissions (CO₂ Equivalent)" on P57).

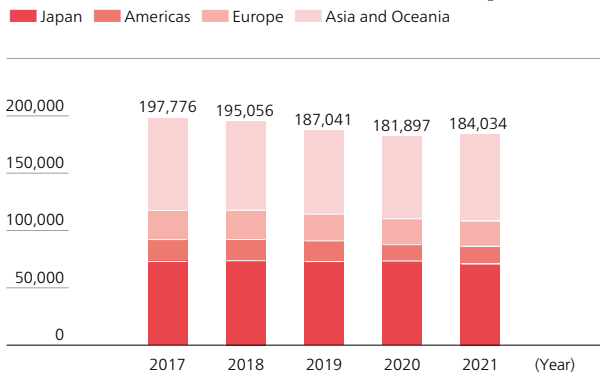
Greenhouse Gas Emissions at Operational Sites

990,000 t-CO₂



Canon Group Employee Numbers by Region

184,034



Ratio of Women in Management/ Ratio of Female Employees (Canon Inc.)

3.3% / 16.6%

