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About the cover

The four industry groups of Canon each have their own colors, and the band in red—the corporate color of the Canon Group—graphically depicts the curve of the letter C in the Canon name, vigorously expanding and growing into the outside world.



About this Report

Editorial Policy

This integrated report is intended to give Canon’s stakeholders an understanding of our longer-term corporate value creation story. It summarizes Canon’s ESG initiatives along with our business plan and various business, financial, human resources and other strategies. Our objective is to create a report that is both comprehensive and easy to read.

Referenced Reporting Guidelines

International Integrated Framework (IFRS Foundation)
Guidance for Integrated Disclosure and Dialogue in Collaborative Value Creation (Ministry of Economy, Trade and Industry, Japan)
Recommendations of the Task Force on Climate-related Financial Disclosures (TCFD)
Recommendations of the Taskforce on Nature-related Financial Disclosures (TNFD)
For ESG information, please refer to the CANON SUSTAINABILITY REPORT 2025.
<https://global.canon/en/sustainability/report/>

Additional financial informations are available in the Annual Securities Report and CANON ANNUAL REPORT 2024.
<https://global.canon/en/ir/library/yuuhou.html>
<https://global.canon/en/ir/library/annual.html>

Target of the Report

This report presents data from 334 companies (60 companies in Japan and 274 overseas) that are consolidated companies of the Canon Group.

Date of Publication

April 2025
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Notation

“Canon” refers to all companies in the Canon Group including Canon Inc. and its consolidated subsidiaries, while “Canon Inc.” indicates the non-consolidated parent company.
“Employees” refers to full-time employees and part-time workers. “Europe” refers to the region including Europe, the Middle East, and Africa.

Disclosed Data/Forward-looking Statements

In principle, this report covers Canon’s economic, social and environmental activities within the scope of consolidated accounting from January 1 to December 31, 2024. The scope of environmental reporting is not limited to activities (development, production, and sales) at operational sites. Supplemental information on important targets, indicators, and initiatives prior to and beyond 2024 is referenced in this report. Information specific to a region or organization is indicated as such.
Disclosed data has been revised to reflect changes in calculation methods and the expanded scope of sites covered.

Accordingly, some data in this report differ from previously disclosed data.
This report contains not only past and present facts about Canon, but also forward-looking statements based on plans, prospects, and management policies and strategies as of the publication date. These forward-looking statements are assumptions or estimations based on information available at the time the report was prepared. Due to a range of variables, however, the results or circumstances of future business activities may vary from the forecasts contained herein.

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CANON INTEGRATED REPORT 2025 2

Kyosei

Canon's corporate philosophy is *kyosei*. It conveys our dedication to seeing all people, regardless of culture, customs, language, or race, harmoniously living and working together in happiness into the future. Unfortunately, current factors related to economies, resources, and the environment make realizing *kyosei* difficult.

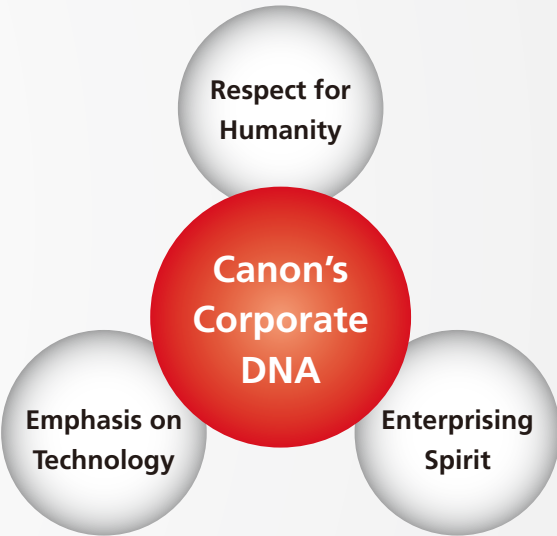
Canon strives to eliminate these factors through corporate activities rooted in *kyosei*. Truly global companies must foster good relations with customers and communities, as well as with governments, regions, and the environment as part of their fulfillment of social responsibilities.

For this reason, Canon's goal is to contribute to global prosperity and the well-being of humankind as we continue our efforts to bring the world closer to achieving *kyosei*.



Canon's Corporate DNA

Behind Canon's 80-year history and development as a business lies its corporate DNA: a respect for humanity, an emphasis on technology, and an enterprising spirit that the company has consistently passed on since its foundation. The enterprising spirit on which Canon was started as a venture company, and the relentless drive to distinguish itself through technology, permeate the company, and have continued to provide society with new advances. These motivating factors are in turn supported by a respect for humanity, which encompasses meritocracy and an emphasis on good health. Canon is committed to passing its corporate DNA on to future generations to ensure the company grows for another 100, or even 200, years.



The San-ji (Three Selves) Spirit

The Three Selves, the foundation of the company's guiding principles that have been passed down since Canon was founded, are self-motivation, self-management, and self-awareness. For Canon, which strives to be a truly excellent global corporation while maintaining the legacy of its corporate DNA, the Three Selves continue to serve as the company's most important guiding principles.

- Self-motivation** : Take the initiative and be proactive in all things
- Self-management** : Conduct oneself with responsibility and accountability
- Self-awareness** : Understand one's situation and role in all situations

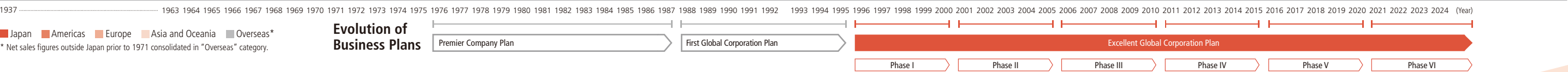
History of Canon

Ever since Canon was founded, we have grown through innovation to meet the needs of the times based on our enterprising spirit. We have created generations of competitive products and services by pursuing a basic strategy of Globalization and Diversification.

Early focus on expanding internationally made Canon a global brand

Globalization

Consolidated Net Sales



Accelerating Canon's business portfolio transformation through new business creation

Diversification

1934
Kwanon prototype, Japan's first domestically produced 35mm rangefinder camera

1941
Launch of the CX-35, Japan's first domestically produced 35mm indirect X-ray camera

1961
Launch of the Canonet, Canon's first mid-range 35mm camera

1936
Launch of the Hansa Canon, our first commercial high-end 35mm camera

1964
Launch of the Canola 130, the world's first ten-key calculator

1970
Launch of the PPC-1, Japan's first domestically produced semiconductor lithography equipment

1970
Launch of the NP-1100, Japan's first domestically produced plain-paper copier

1976
Launch of the CR-45NM, the world's first non-mydratic retinal camera

1976
Launch of the AE-1, a model equipped with a microcomputer, that expanded the user base for single-lens reflex (SLR) cameras

1979
Launch of the LBP-10, the world's first desktop laser beam printer using a semiconductor laser

1982
Launch of the mini copier PC-10, the world's first cartridge-type copying machine

1985
Launch of the BJ-80, the world's first inkjet printer using Bubble Jet technology

1986
Launch of the MPA-1500 LCD lithography equipment

1987
Launch of the EOS series, an autofocus SLR system

1987
Launch of the Color Laser Copier 1 (CLC-1), the world's first digital full-color copying machine

1989
Launch of the EOS-1, the flagship model in the EOS series

1998
Launch of sales for the CXDI-11, a digital X-ray radiography equipment for medical use

2000
Launch of the imageRUNNER series of network MFDs

2001
Launch of the EOS-1D, a top-of-the-line professional digital AF camera

2005
Expansion of lineup of semiconductor manufacturing equipment
ANELVA (now Canon ANELVA) and NEC Machinery (now Canon Machinery) joins the Group

2007
Expansion of lineup of display panel manufacturing equipment
Tokki (now Canon Tokki) joins the Group

2007
Full-fledged entry into the digital commercial printing market
Launch of the imagePRESS C7000VP

2010
Major commercial printing printer company Océ (now Canon Production Printing) joins the Group

2011
Full-fledged entry into the video production market with the Cinema EOS System

2015
Axis Communications, a leading network camera company, joins the Group

2014
Molecular Imprints (now Canon Nanotechnologies), a researcher and developer of nanoimprint equipment, joins the Group

2016
Toshiba Medical Systems (now Canon Medical Systems) joins the Group

2019
Launch of the world's first MRI system featuring noise reduction reconstruction technology that utilizes deep learning

2021
Launch of CT system featuring Precise IQ Engine, a super-resolution reconstruction technology that utilizes deep learning

2023
Launch of next-generation semiconductor manufacturing equipment that uses nanoimprint lithography

2018
Launch of the EOS R, the first model in the EOS R System

Medical

Industrial

Printing

Imaging