

# Data Summary/Company Overview

## Data Summary

### Financial Data

Canon Inc. and Subsidiaries

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
(Millions of yen)										
Net sales:	3,800,271	3,401,487	4,080,015	3,951,937	3,593,299	3,160,243	3,513,357	4,031,414	4,180,972	4,509,821
Domestic	714,280	706,979	884,828	869,577	872,534	806,305	830,378	864,808	901,589	955,456
Americas	1,144,422	963,544	1,107,515	1,076,402	1,029,078	852,451	968,839	1,255,405	1,312,438	1,429,201
Europe	1,074,366	913,523	1,028,415	1,015,428	882,480	795,616	894,898	1,034,008	1,111,211	1,184,389
Asia and other	867,203	817,441	1,059,257	990,530	809,207	705,871	819,242	877,193	855,734	940,775
Percentage of previous year (%)	102.0%	89.5%	119.9%	96.9%	90.9%	87.9%	111.2%	114.7%	103.7%	107.9%
Cost of sales	1,868,175	1,729,489	2,089,461	2,116,383	1,983,266	1,784,375	1,885,565	2,203,612	2,212,062	2,366,726
Gross profit	1,932,096	1,671,998	1,990,554	1,835,554	1,610,033	1,375,868	1,627,792	1,827,802	1,968,910	2,143,095
Gross profit ratio (%)	50.8%	49.2%	48.8%	46.4%	44.8%	43.5%	46.3%	45.3%	47.1%	47.5%
Operating profit	343,729	216,338	322,211	342,452	174,420	110,547	281,918	353,399	375,366	279,754
Operating profit ratio (%)	9.0%	6.4%	7.9%	8.7%	4.9%	3.5%	8.0%	8.8%	9.0%	6.2%
Net income attributable to Canon Inc.	219,943	150,334	242,081	252,441	124,964	83,318	214,718	243,961	264,513	160,025
Net income attributable to Canon Inc. ratio (%)	5.8%	4.4%	5.9%	6.4%	3.5%	2.6%	6.1%	6.1%	6.3%	3.5%
Net income attributable to Canon Inc. shareholders per share (Yen)										
Basic	201.41	137.66	223.03	233.80	116.79	79.37	205.35	236.71	264.20	165.53
Diluted	201.40	137.66	223.03	233.78	116.77	79.35	205.29	236.63	264.08	165.44
Dividend per share	150	150	160	160	160	80	100	120	140	155
Depreciation of property, plant and equipment	273,327	250,096	261,881	251,554	237,327	227,825	221,246	226,492	238,676	235,465
Increase in property, plant and equipment	243,130	208,379	181,389	200,504	211,228	161,727	179,000	183,291	231,725	256,267
R&D expenses	328,500	302,376	333,371	315,842	298,503	272,312	287,338	306,730	331,914	337,348
Net cash provided by operating activities	474,724	500,283	590,557	365,293	358,461	333,805	451,028	262,603	451,190	606,831
Net cash used in investing activities	-453,619	-837,125	-165,010	-195,615	-228,568	-155,439	-207,256	-180,820	-275,372	-297,322
Free cash flow	21,105	-336,842	425,547	169,678	129,893	178,366	243,772	81,783	175,818	309,509
Net cash provided by (used in) financing activities	-210,202	355,692	-340,464	-354,830	-232,590	-183,449	-267,366	-146,844	-156,729	-225,996
Inventories	501,895	560,736	570,033	611,281	584,756	562,807	650,568	808,312	796,881	841,836
Interest-bearing debt	1,569	613,139	532,566	400,489	514,946	506,172	320,971	417,413	517,317	663,500
Canon Inc. shareholders' equity	2,959,929	2,776,327	2,863,986	2,820,644	2,685,496	2,575,031	2,873,773	3,113,105	3,353,022	3,380,273
Total assets	4,431,720	5,142,279	5,201,626	4,902,955	4,771,918	4,625,614	4,750,888	5,095,530	5,416,577	5,766,246
<b>Key Performance Indicators</b>										
Canon Inc. shareholders' equity to total assets ratio (%)	66.8%	54.0%	55.1%	57.5%	56.3%	55.7%	60.5%	61.1%	61.9%	58.6%
ROA (%)	4.9%	3.1%	4.7%	5.0%	2.6%	1.8%	4.6%	5.0%	5.0%	2.9%
ROE (%)	7.4%	5.2%	8.6%	8.9%	4.5%	3.2%	7.9%	8.1%	8.2%	4.8%
Price-to-book ratio (PBR) (x)	1.4	1.3	1.6	1.1	1.2	0.8	1.0	0.9	1.1	1.4
Dividend payout ratio (%)	74.5%	109.0%	71.4%	68.4%	136.2%	100.4%	48.7%	50.3%	52.6%	92.4%
Inventory turnover in days (Days)	47 days	59 days	49 days	56 days	59 days	60 days	66 days	69 days	66 days	65 days

\* Fiscal year figures from 2014 to 2019 were restated to account for provision for paid leave.  
\* Capital expenditure is the total of tangible and intangible assets.

# Company and Stock Information (As of December 31, 2024)

## Company Information

Company name	Canon Inc.	Canon Inc. shareholders' equity:
Established	August 10, 1937	Common stock
Headquarters	30-2, Shimomaruko 3-chome, Ohta-ku, Tokyo, Japan	Group companies
Chairman & CEO	Fujio Mitarai	Affiliated companies accounted for by the equity-method
		174,762 million yen
		334 consolidated subsidiaries
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## Stock Information

Number of Shares Issuable .....3,000,000,000

### Number of Shares Issued, Capital, and Number of Shareholders

	As of the end of the previous fiscal year	Change during the period under review	As of the end of the period under review
Number of Shares Issued	1,333,763,464	0	1,333,763,464
Capital Stock (yen)	174,761,797,475	0	174,761,797,475
Number of Shareholders	398,914	Decrease of 49,880	349,034

### Shareholding Ratio by Category



### Major Shareholders (top ten)

Name of Shareholder	Number of Shares Held (thousands)	Shareholding Ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	172,090	18.2
Custody Bank of Japan, Ltd. (Trust Account)	64,575	6.8
Mizuho Bank, Ltd.	22,558	2.4
State Street Bank West Client – Treaty 505234	21,857	2.3
SMBC Nikko Securities Inc.	20,241	2.1
Obayashi Corporation	16,527	1.8
J.P. Morgan Securities Japan Co., Ltd.	13,980	1.5
Sompo Japan Insurance Inc.	13,080	1.4
Moxley and Co. LLC	13,004	1.4
The Dai-ichi Life Insurance Company, Limited	12,120	1.3

\* Shareholding ratio is calculated by deducting the number of treasury shares (389,771 thousand shares) from total shares issued.  
 \* With respect to The Dai-ichi Life Insurance Company, Limited, in addition to the above, there are 6,180 thousand shares of the company's stock included in trust property relating to a retirement benefit trust.

### Credit Ratings

	Long-term	Short-term
S&P	A	A-1
R&I	AA	—

## Main Group Companies

### Japan

- Canon Precision Inc.
- Canon Tokki Corporation
- Fukushima Canon Inc.
- Canon Medical Systems Corporation
- Canon Electron Tubes & Devices Co., Ltd.
- Canon Components, Inc.
- Canon Semiconductor Equipment Inc.
- Canon Chemicals Inc.
- Canon Electronics Inc.
- Canon Finetech Nisca Inc.
- Minaris Medical Co. Ltd.
- Canon ANELVA Corporation
- Nagahama Canon Inc.
- Canon Machinery Inc.
- Oita Canon Materials Inc.
- Oita Canon Inc.
- Nagasaki Canon Inc.
- Miyazaki Canon Inc.
- Canon Marketing Japan Inc.
- Canon System and Support Inc.
- Canon IT Solutions Inc.
- Primagest, Inc.
- Canon Medical Finance Co., Ltd.

### Overseas

- Canon Virginia, Inc.
- Canon U.S.A., Inc.
- Canon Canada Inc.
- Canon Financial Services, Inc.
- Canon Medical Systems USA, Inc.
- Quality Electrodynamics, LLC
- Canon Bretagne S.A.S.
- Canon Production Printing Netherlands B.V.
- Canon Production Printing Germany GmbH & Co. KG
- Axis AB
- Axis Communications AB
- Canon Europa N.V.
- Canon Europe Ltd.
- Canon Ru LLC
- Canon (UK) Ltd.
- Canon Deutschland GmbH
- Canon (Schweiz) AG
- Canon Nederland N.V.
- Canon France S.A.S.
- Canon Middle East FZ-LLC
- Canon Italia S.p.A.
- Canon Medical Systems Europe B.V.
- Milestone Systems A/S
- Canon Research Centre France S.A.S.
- Canon Dalian Business Machines, Inc.
- Canon (Suzhou) Inc.
- Canon Zhongshan Business Machines Co., Ltd.
- Canon Inc., Taiwan
- Canon Semiconductor Equipment Taiwan, Inc.
- Canon Vietnam Co., Ltd.
- Canon Hi-Tech (Thailand) Ltd.
- Canon Prachinburi (Thailand) Ltd.
- Canon Business Machines (Philippines), Inc.
- Canon Opto (Malaysia) Sdn. Bhd.
- Canon Machinery (Malaysia) Sdn. Bhd.
- Canon (China) Co., Ltd.
- Canon Singapore Pte. Ltd.
- Canon Hongkong Co., Ltd.
- Canon India Pvt. Ltd.
- Canon Australia Pty. Ltd.

## External Recognition

### Inclusion in indexes



FTSE4Good



FTSE Blossom Japan Index



FTSE Blossom Japan Sector Relative Index

### Sustainability-related recognition



\* Recognition is as of January 31, 2025  
 \* The ENERGY STAR AWARD 2024 was awarded to Canon U.S.A.