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# About this Report

## Editorial Policy

This integrated report is intended to give Canon's stakeholders an understanding of our longer-term corporate value creation story. It summarizes Canon's ESG initiatives along with our business plan and various business, financial, human resources and other strategies. Our objective is to create a report that is both comprehensive and easy to read.

## Referenced Reporting Guidelines

International Integrated Framework (IFRS Foundation)  
Guidance for Integrated Disclosure and Dialogue in Collaborative Value Creation (Ministry of Economy, Trade and Industry, Japan)  
Recommendations of the Task Force on Climate-related Financial Disclosures (TCFD)  
Recommendations of the Taskforce on Nature-related Financial Disclosures (TNFD)  
For ESG information, please refer to the CANON SUSTAINABILITY REPORT.  
<https://global.canon/en/sustainability/report/>  
Additional financial informations are available in the Annual Securities Report and CANON ANNUAL REPORT 2025.  
<https://global.canon/en/ir/library/yuuhou.html>  
<https://global.canon/en/ir/library/annual.html>

## Target of the Report

This report presents data from 321 companies (55 companies in Japan and 266 overseas) that are consolidated companies of the Canon Group.

## Date of Publication

April 2026 (previous: April 2025, next planned: April 2027)

## Notation

"Canon" refers to all companies in the Canon Group including Canon Inc. and its consolidated subsidiaries, while "Canon Inc." indicates the non-consolidated parent company. "Employees" refers to full-time employees and part-time workers. "Europe" refers to the region including Europe, the Middle East, and Africa. In addition, "Canon MJ" refers to Canon Marketing Japan Inc.

## Disclosed Data/Forward-looking Statements

In principle, this report covers Canon's economic, social and environmental activities within the scope of consolidated accounting from January 1 to December 31, 2025. The scope of environmental reporting is not limited to activities (development, production, and sales) at operational sites. Supplemental information on important targets, indicators, and initiatives prior to and beyond 2024 is referenced in this report. Information specific to a region or organization is indicated as such.

Disclosed data has been revised to reflect changes in calculation methods and the expanded scope of sites covered. Accordingly, some data in this report differ from previously disclosed data. This report contains not only past and present facts about Canon, but also forward-looking statements based on plans, prospects, and management policies and strategies as of the publication date. These forward-looking statements are assumptions or estimations based on information available at the time the report was prepared. Due to a range of variables, however, the results or circumstances of future business activities may vary from the forecasts contained herein.

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## About the cover

The cover depicts the fusion of various Canon technologies continuing to drive growth during Phase VII of the Excellent Global Corporation Plan that commenced this year.



# Canon's Corporate Philosophy

# Kyosei

Canon's corporate philosophy is *kyosei*. It conveys our dedication to seeing all people, regardless of culture, customs, language, or race, harmoniously living and working together in happiness into the future. Unfortunately, current factors related to economies, resources, and the environment make realizing *kyosei* difficult.

Canon strives to eliminate these factors through corporate activities rooted in *kyosei*. Truly global companies must foster good relations with customers and communities, as well as with governments, regions, and the environment as part of their fulfillment of social responsibilities.

For this reason, Canon's goal is to contribute to global prosperity and the well-being of humankind as we continue our efforts to bring the world closer to achieving *kyosei*.

## Canon's Corporate DNA

Behind Canon's 80-year history and development as a business lies its corporate DNA: a respect for humanity, an emphasis on technology, and an enterprising spirit that the company has consistently passed on since its foundation. The enterprising spirit on which Canon was started as a venture company, and the relentless drive to distinguish itself through technology, permeate the company, and have continued to provide society with new advances. These motivating factors are in turn supported by a respect for humanity, which encompasses meritocracy and an emphasis on good health. Canon is committed to passing its corporate DNA on to future generations to ensure the company grows for another 100, or even 200, years.



## The San-ji (Three Selves) Spirit

The Three Selves, the foundation of the company's guiding principles that have been passed down since Canon was founded, are self-motivation, self-management, and self-awareness. For Canon, which strives to be a truly excellent global corporation while maintaining the legacy of its corporate DNA, the Three Selves continue to serve as the company's most important guiding principles.

- Self-motivation** : Take the initiative and be proactive in all things
- Self-management** : Conduct oneself with responsibility and accountability
- Self-awareness** : Understand one's situation and role in all situations