



January 29, 2026

Canon Inc.
Chairman & CEO: Fujio Mitarai
Securities code: 7751
Tokyo (Prime Market) and other Stock Exchanges

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Notice Concerning Change of Representative Directors

At the meeting of its Board of Directors held on January 29, 2026, Canon Inc. (the “Company”) decided on a change of the Company’s Representative Directors as follows.

The change is subject to the resolution at the Ordinary General Meeting of Shareholders for the 125th Business Term and the following Board of Directors’ meeting, both to be held on March 27, 2026.

1. Reason for Change

To further strengthen management structure

2. Change of Representative Directors

	New Title	Current Title
Fujio Mitarai	Representative Director, Chairman & CEO	Representative Director, Chairman (President) & CEO
Kazuto Ogawa	Representative Director, President & COO	Executive Vice President & Director Group Executive of Global Marketing Strategy Headquarters

3. Brief Personal Record etc. of Newly-Appointed Representative Directors

	Brief personal record, position, business in charge and important concurrent posts	Number of the Company's shares held
Kazuto Ogawa Date of birth Apr. 5, 1958	As of Apr. 1981: Entered the Company Apr. 2005: President & CEO of Canon Singapore Pte. Ltd. Mar. 2008: President & CEO of Canon Canada Inc. Apr. 2011: Executive Officer of the Company Feb. 2014: Executive Vice President of Canon (China) Co., Ltd. Apr. 2016: Managing Executive Officer of the Company Apr. 2018: President & COO of Canon U.S.A., Inc. Apr. 2021: Senior Managing Executive Officer of the Company Jan. 2024: Group Executive of Global Marketing Strategy Headquarters (present) Mar. 2024: Executive Vice President & Director (present)	7,500 shares

4. Scheduled Date of Appointment

March 27, 2026