



October 27, 2026

Canon Inc.
Chairman & CEO: Fujio Mitarai
Securities code: 7751
Tokyo (Prime Market) and other Stock
Exchanges

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Notice Regarding Execution of Merger Agreement
for Merger (Simplified Absorption-type Merger)
with Canon Electron Tubes & Devices Co., Ltd.

Canon Inc. (the “Company”) hereby announces that the Company passed its Board of Directors resolution dated October 27, 2026, to conduct an absorption-type merger (the “Absorption-type Merger”) with the Company as the surviving company and Canon Electron Tubes & Devices Co., Ltd. (“CETD”) as the disappearing company. Today, a merger agreement between the Company and CETD was executed as follows.

With an effective date of January 1, 2027, the Company plans to conduct the Absorption-type Merger under the simplified absorption-type merger procedures pursuant to the provisions of Article 796, paragraph 2 of the Companies Act of Japan, therefore no approval at a shareholders meeting is required.

As the Absorption-type Merger is a simplified absorption-type merger involving a wholly-owned subsidiary of the Company, certain disclosure items and details are omitted from this notice.

1. Purpose of the Absorption-type Merger

Up until now, the Company and CETD have operated the component businesses separately in the Medical Business Unit. Through the Absorption-type Merger, the Company will integrate the component business of CETD into the Company and unify the business foundation for development, production, sales and management. By integrating the component businesses, the Company aims to maximize synergies within the component business and enhance competitive advantage and cost competitiveness through the advancement of core technologies, thereby improving the profitability of the component business and further accelerating the growth of the Medical Business Unit.

2. Overview of the Absorption-type Merger

1) Schedule of the Absorption-type Merger

Date of the resolution of the Board of Directors meeting	October 27, 2026
Date of the execution of the merger agreement	October 27, 2026
Scheduled implementation date of the Absorption-type Merger (effective date)	January 1, 2027 (scheduled)

Note 1: Both the Company and CETD plan to conduct the Absorption-type Merger without the approval of a shareholders meeting, as the Absorption-type Merger is conducted in accordance with the procedure for a simplified merger pursuant to the provisions of Article 796, paragraph 2 of the Companies Act of Japan for the Company, and the procedure for a short-form merger pursuant to the provisions of Article 784, paragraph 1 of the Companies Act of Japan for CETD.

Note 2: The scheduled implementation date of the Absorption-type Merger (effective date) is subject to change upon the mutual consent of both companies.

2) Method for the Absorption-type Merger

This is an absorption-type merger in which the Company will be the surviving company and CETD will be the disappearing company.

3) Details of Allocation Pertaining to the Absorption-type Merger

As the Company holds all the shares of CETD, no shares or monetary consideration will be allocated in connection with the Absorption-type Merger.

4) Handling of Stock Acquisition Rights and Bonds with Stock Acquisition Rights in Connection with the Absorption-type Merger

CETD has not issued any stock acquisition rights, nor has it issued any bonds with stock acquisition rights.

3. Overview of the Parties to the Absorption-type Merger (as of June 30, 2026)

	Surviving Company	Disappearing Company
1) Trade name	Canon Inc.	Canon Electron Tubes & Devices Co., Ltd.
2) Location	3-30-2 Shimomaruko, Ota-ku, Tokyo	1385, Shimoishigami, Otawara-shi, Tochigi
3) Name and title of representative	Fujio Mitarai Chairman & CEO	Tanaka Seiji President & CEO
4) Nature of Business	Development, manufacture, sale, and service in the field of printing, medical, imaging, industrial and other areas	Development, manufacture, and sale of electron tubes and its application products
5) Capital	174,762 million yen	480 million yen
6) Incorporation date	August 10, 1937	October 1, 2003
7) Number of issued shares	1,333,763,464 shares	9,600 shares
8) Fiscal year end	December 31	December 31

	Surviving Company	Disappearing Company
9) Major shareholders and shareholding ratio *Shareholding ratio is calculated by deducting the number of treasury shares from total shares issued.	The Master Trust Bank of Japan, Ltd. (Trust Account) 17.84% Custody Bank of Japan, Ltd. (Trust Account) 5.78% Mizuho Bank, Ltd. 2.66% SMBC Nikko Securities Inc. 1.67% Moxley and Co. LLC 1.52%	Canon Inc. 100.00%
10) Financial conditions and operating results for the most recent fiscal year		
	Canon Inc. (Consolidated)	CETD (Non-consolidated)
Fiscal year	December 31, 2025	December 31, 2025
Net assets	3,774,128	11,953
Total assets	6,135,044	26,592
Net assets per share (yen)	3,794.81	1,245,122.02
Net sales	4,624,727	26,695
Operating profit	455,390	1,942
Recurring profit	-	1,933
Net income attributable to the company	332,053	1,391
Net income per share (yen)	367.48	144,878.01

(Millions of yen, except where otherwise noted)

Note: The consolidated financial statements of the Company have been prepared in accordance with U.S. generally accepted accounting principles. Accordingly, net assets and net assets per share represent shareholders' equity and shareholders' equity per share, respectively. As there is no corresponding item for recurring profit under U.S. generally accepted accounting principles, information on recurring profit is omitted.

4. Status after the Absorption-type Merger

There will be no changes to the Company's trade name, location, name and title of representative, nature of business, capital and fiscal year end as a result of the Absorption-type Merger.

5. Outlook

As the parties to the Absorption-type Merger are the Company and the Company's wholly-owned subsidiary, the impact of the Absorption-type Merger on the Company's consolidated performance is expected to be slight.