

# About This Report GRI2-2 GRI2-3 GRI2-4 GRI2-5

## Introduction

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The Canon Sustainability Report aims to support all stakeholders in gaining a deeper understanding of Canon’s thinking about sustainability and related initiatives.

To help identify key topics quickly, the 2026 edition includes a new Highlights page that lists up all major changes and progress made over the previous year.

Some sections have been omitted as their content is duplicated in other reports. Please refer to the Annual Securities Report for detailed TCFD-based scenario analysis and to the Corporate Governance Report for details of our governance structure (see table below).

Some information contained in the separate Data Summary and in the report has been subject to third-party review to achieve enhanced data integrity.

(Ref.) Data Summary  
<https://global.canon/en/sustainability/report/pdf/data-2026-e.pdf>

This report has been prepared in accordance with Global Reporting Initiative (GRI) Standards. A table comparing this report and GRI Standards is posted on the website below, and relevant GRI Standard disclosure items are clearly indicated with icons in the report.

GRI disclosure item icon example: GRI2-2

(Ref.) Comparative table for GRI Standards  
<https://global.canon/en/sustainability/gri/>

### Scope of the Report and Period Covered

FY2025 (January 1 to December 31)

Some information relates to times either before or after this period.

### Target of the Report

This report presents data from 321 companies (55 companies in Japan and 266 overseas) that are consolidated companies of the Canon Group. All environmental data (except GHG emissions) refer to 113 ISO 14001-certified companies plus one non-certified company.

(Ref.) Canon Group Directory <https://global.canon/en/corporate/group/>

### Date of Publication

May 2026 (previous: April 2025, next planned: May 2027)

### Referenced Reporting Guidelines

- GRI Sustainability Reporting Standards
- European Sustainability Reporting Standards (ESRS)
- ISO 26000 Guidance on Social Responsibility
- Recommendations of the Task Force on Climate-related Financial Disclosures (TCFD)
- Recommendations of the Taskforce on Nature-related Financial Disclosures (TNFD)
- Guidelines for Human Capital Visualization, Cabinet Office & Ministry of Economy, Trade and Industry (Japan)
- Environmental Reporting Guidelines (2018 Edition), Ministry of the Environment (Japan)
- Environmental Accounting Guidelines (2005 Edition), Ministry of the Environment (Japan)
- Charter of Corporate Behavior, Keidanren (Japan Business Federation)

### Disclosed Data

Disclosed data has been revised to reflect changes in calculation methods and the expanded scope of sites covered. Accordingly, some data in this report differ from previously disclosed data and detailed figures may not add up to totals due to rounding.

### Notation

“Canon” refers to all companies in the Canon Group including Canon Inc. and its consolidated subsidiaries, while “Canon Inc.” indicates the non-consolidated parent company. “Employees” refers to workers who are full-time or part-time employees. In addition, “Europe” refers to the region comprising Europe, the Middle East, and Africa.

### Forward-looking Statements

This report contains not only past and present facts about Canon, but also forward-looking statements based on plans, prospects, and management policies and strategies as of the publication date. These forward-looking statements are assumptions or estimations based on information available at the time the report was prepared. Due to a range of variables, however, the results or circumstances of future business activities may vary from the forecasts contained herein.

### Contact us

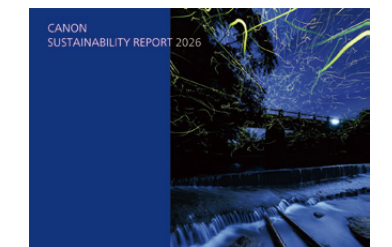
TEL: (81) 3-3758-2111

URL: <https://global.canon/en/contact/sustainability-r/sustainability-r-form-e.html>

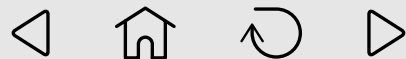
### Reports Containing Sustainability Information

Report	Description	PDF
Canon Sustainability Report	Discloses detailed and comprehensive information about Canon’s sustainability approach and framework, as well as our initiatives to address environmental, social, and governance issues.	
Canon Integrated Report	Compiles and discloses information pertaining to our longer-term corporate value creation story, including business plans, business, finance, and HR strategies, and ESG initiatives.	
Canon Annual Report	Discloses financial information as an English-language consolidated financial statement report and introduces non-financial information such as business strategies and ESG initiatives.	
Annual Securities Report	Discloses detailed information particularly about our financial situation, pursuant to the requirements of Article 24, Paragraph 1 of the Financial Instruments and Exchange Act.	
Corporate Governance Report	Discloses our corporate governance approach and structure in line with Japan’s Corporate Governance Code and provides more detailed information about our institutional design, how our governance structure operates, and an evaluation of its effectiveness.	

### About the Cover



This award-winning photo from our in-house sustainability photo competition captures the glow of fireflies along a river near one of Canon’s operational sites and conveys a wish to continue preserving this beautiful scenery.



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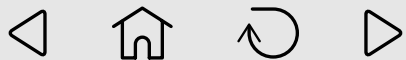
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# Canon's Corporate Philosophy

# *Kyosei*

Canon's corporate philosophy is *kyosei*.

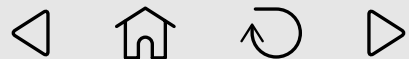
It conveys our dedication to seeing all people, regardless of culture, customs, language or race, harmoniously living and working together in happiness into the future.

Unfortunately, current factors related to economies, resources and the environment make realizing *kyosei* difficult.

Canon strives to eliminate these factors through corporate activities rooted in *kyosei*.

Truly global companies must foster good relations with customers and communities, as well as with governments, regions and the environment as part of their fulfillment of social responsibilities.

For this reason, Canon's goal is to contribute to global prosperity and the well-being of humankind as we continue our efforts to bring the world closer to achieving *kyosei*.



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# Message from the CEO



## Start of New Five-year Plan

Canon's corporate philosophy is *kyosei*. It conveys our dedication to achieving a society where all people, regardless of culture, customs, language, or race, happily live and work together. Guided by this philosophy, Canon launched the Excellent Global Corporation Plan in 1996, with the aim of becoming a corporation that perpetually contributes to society through technology and is admired and respected around the world. We have since undertaken management reforms every five years.

This year, we embark on the five-year Phase VII of the Excellent Global Corporation Plan. Looking ahead to the next five years, I am keenly aware of three major trends: increasing global fragmentation, the accelerating social implementation of AI, and increasingly acute labor shortages. Facing these realities head-on, we will boldly pursue an array of strategies in Phase VII to pave the way for growth in the next era, including addressing geopolitical risks by consolidating production bases and acquiring and cultivating human resources to capitalize more effectively on AI.

## Deepening Sustainability Management

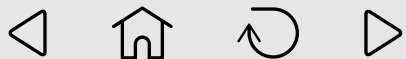
One strategy set out in Phase VII is deepening sustainability management. Addressing social issues such as climate change, the efficient use of resources, and human rights is not just a matter of corporate social responsibility; it is also an essential condition for continuing to do business as a global corporation.

In 1993, Canon established the Canon Group Environmental Charter, which calls for us to harmonize our business activities with the global environment. We have since sought to maximize resource productivity, generating greater value using fewer resources across all product lifecycles. We have stepped up our efforts in recent years to address social issues in a range of areas to bring about a sustainable society, including human rights, human capital, and information security as well as climate change, resource efficiency, biodiversity, and other environmental fields. In 2025, among the sustainability categories to be addressed to realize our corporate philosophy of *kyosei*, we revisited material issues. We hope to contribute to the achievement of the SDGs through our initiatives to address the Group's material issues and our disclosure.

Going forward, Canon will continue to meet the expectations of our stakeholders through the power of innovation and technology, working together as a Group to help bring about a sustainable society. As we do so, I ask for your continued support.

A handwritten signature in black ink, appearing to read 'Fujio Mitarai'. The signature is fluid and cursive, with a long horizontal stroke extending to the right.

**Fujio Mitarai**  
Chairman & CEO  
Canon Inc.



# Canon Group Overview GRI2-1 GRI2-2 GRI2-6 GRI2-7

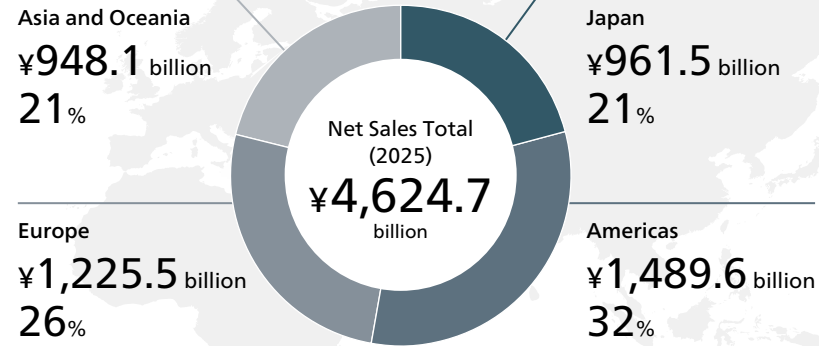
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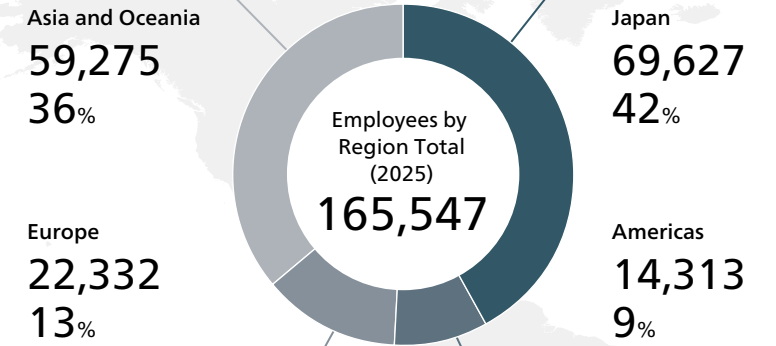
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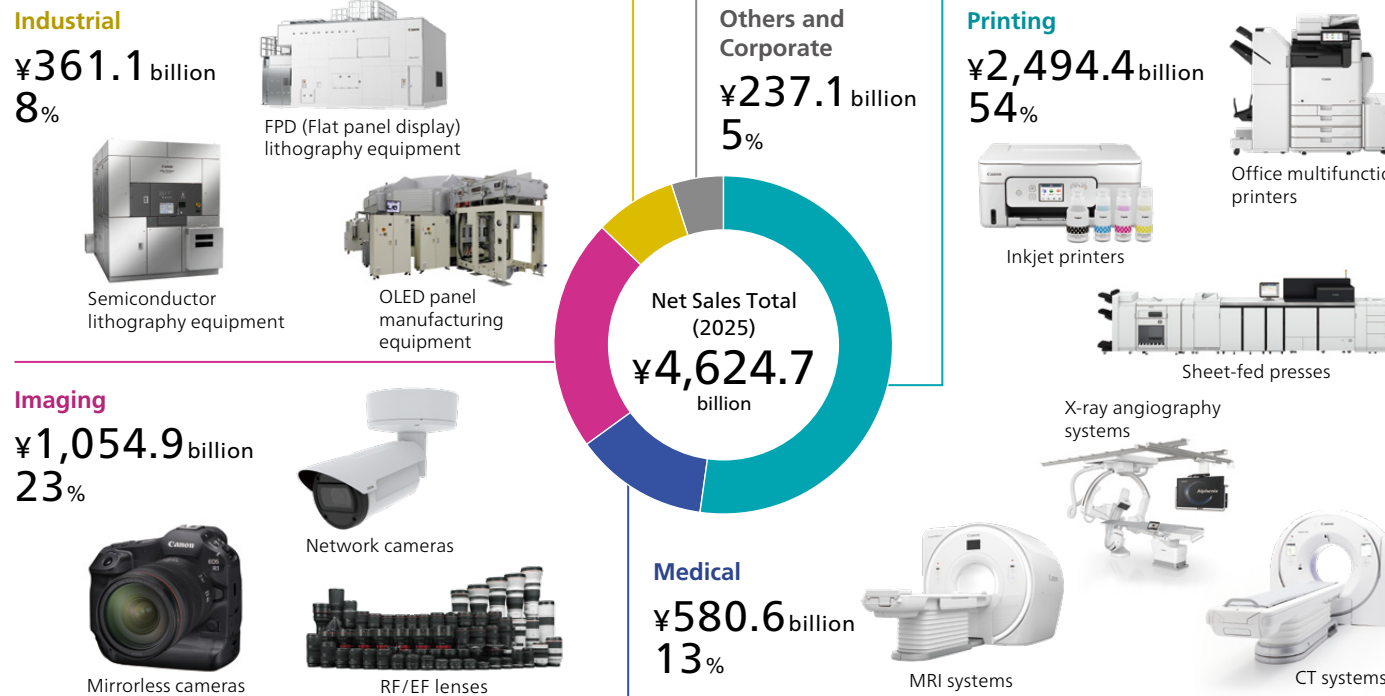
### Net Sales by Region



### Number of Employees by Region



### Net Sales by Business Unit

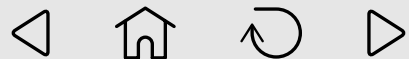


#### Company Information

Company name ..... Canon Inc.  
 Established ..... August 10, 1937  
 Headquarters ..... 30-2, Shimomaruko 3-chome, Ohta-ku, Tokyo, Japan  
 Chairman & CEO ..... Fujio Mitarai  
 Canon Inc. shareholders' equity: Common stock ..... ¥174,762 million  
 Group companies ..... 321 consolidated subsidiaries  
 Affiliated companies accounted for by the equity-method ..... 8

Please refer to Group company websites for further information.  
<https://global.canon/en/corporate/group/index.html>

\* Sales ratios do not total 100% due to sales between segments.  
 \* Please refer to the Integrated Report for detailed information on the strategies of each business. <https://global.canon/en/ir/library/integrated.html>



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# Highlights

This page summarizes key topics of the Sustainability Report, including changes and progress throughout the year, as well as examples of how Canon is contributing to the environment and society through its products and technologies.

## Changes, progress over the past year

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