

TO OUR SHAREHOLDERS

**Anticipating social change, we will
transform, boldly press forward and
become a truly excellent global
corporation**

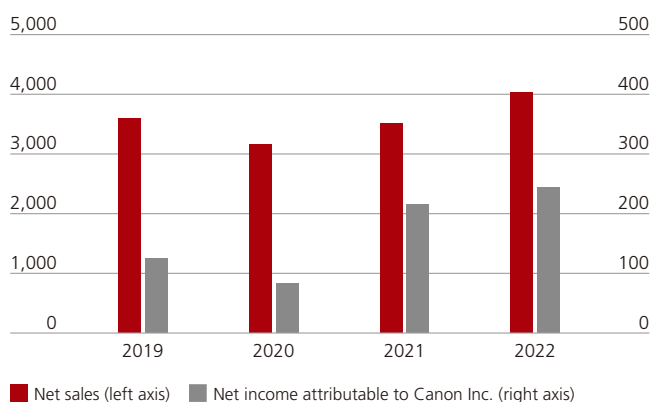
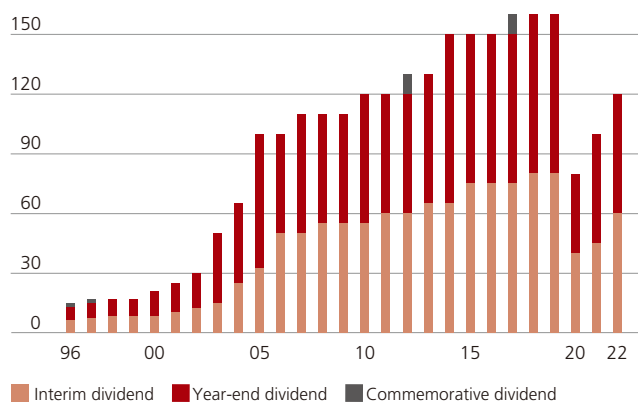


FUJIO MITARAI

Chairman & CEO
Canon Inc.

Net sales and net income attributable to Canon Inc.

(Billions of yen)

**Canon Inc. dividend per share (Yen)**

Performance in 2022

The global economy showed signs of a steady recovery in 2022 as the COVID-19 pandemic finally started to subside, but the Russian invasion of Ukraine brought a rise in energy and food prices and drove inflation even higher. Governments worldwide turned to tight monetary policies in an attempt to rein in rising inflation, and as a result, the recovery of the global economy slowed to a more moderate pace.

Under these circumstances, we were still able to increase our sales volume from the previous year by leveraging the first-rate product capabilities that underpin our global top-three market share in multiple businesses. In the Printing Group, we provided equipment best suited to the diversification of work locations with an extensive lineup of products, from office multifunction devices (MFDs) to home inkjet printers. In the Imaging Group, we expanded our lineup of mirrorless cameras and lenses to meet the needs of users seeking high-quality images. In the Medical Group, we brought to market CT and MRI systems that combine our imaging and medical technologies and boosted sales for these devices alongside those of diagnostic ultrasound systems. We also stepped up research into our X-ray CT system equipped with a photon-counting detector (PCCT) with the aim of practical application in the near future. In the Industrial

Group, we provided lithography equipment boasting outstanding productivity to meet the brisk investment plans of semiconductor manufacturers in anticipation of growth in such fields as AI, IoT, and electric vehicles that require numerous power semiconductor devices.

We made a group-wide concerted effort to get product supply volume back on track, despite the ongoing parts shortage and logistics difficulties, and we also reflected some of the higher costs in our selling prices. Moreover, we managed to mitigate rising expenses across the entire group, thereby ensuring our profitability.

As a result, we recorded strong sales and profit growth again in 2022; consolidated net sales rose 14.7% year on year to 4,031.4 billion yen, consolidated income before income taxes increased 16.4% to 352.4 billion yen, and consolidated net income attributable to Canon Inc. grew 13.6% to 244.0 billion yen.

Even though sales of cameras and printers declined, our new businesses, including medical and network cameras, grew steadily, and their aggregate sales exceeded 1,000 billion yen. Such significant progress in the transformation of our business portfolio helped consolidated net sales surpass the 4,000 billion yen mark for the first time in five years.

Excellent Global Corporation Plan

Phase I to Phase V (1996–2020)

Canon launched the Excellent Global Corporation Plan in 1996, and has since strengthened its management base through each of the plan's five-year stages, from Phase I through Phase V.

During Phase I, we stressed thorough cash flow management and significantly boosted productivity through the introduction of our cell production system, along with other measures. In Phase II, we stepped up efforts to digitalize our office multifunction devices and camera offerings, endeavored to strengthen the competitiveness of our products, and established a strong earnings structure. In Phase III, we rode the globalization and digitization wave to drive sales and profit higher. In 2007, we achieved record-high sales of 4,481.3 billion yen and recorded net profit of 488.3 billion yen. During that period, we also turned our attention to OLED displays and welcomed Canon Tokki (formerly Tokki) and Netherlands-based printer manufacturer Canon Production Printing (formerly Océ) into the Canon Group.

During Phase IV, we promoted diversification by way of expanding our existing businesses into other new businesses, such as the Cinema EOS System, whilst also accelerating our M&A strategy in pursuit of new growth. In this manner, we set out a

clear direction for shifting our focus for growth from B2C to B2B.

At that time, we turned Milestone Systems ("Milestone") and Axis Communications ("Axis") into subsidiaries in order to reinforce and expand our rapidly growing network camera business. Additionally, Canon Nanotechnologies (formerly Molecular Imprints) became a subsidiary, and we furthered the development of next-generation semiconductor manufacturing equipment that uses nanoimprint lithography, a technology that enables miniaturization and cost reductions for semiconductor devices.

In Phase V, under the basic policy of "embracing the challenge of new growth through a grand strategic transformation," we welcomed Canon Medical Systems Corporation ("Canon Medical"; formerly Toshiba Medical Systems) into the Canon Group, and completed the assembly of the four new businesses: commercial printing, network cameras, medical, and industrial equipment, while carrying out structural reforms on our existing businesses to re-establish their sustainable and highly profitable business structures. Thus we completed the first stage of our business portfolio transformation.

Phase I 1996–2000

Canon transformed its mindset to focus more on total (not partial) optimization and profitability (not sales) and also engaged in thorough cash flow management. We introduced various business innovations, including the selection and consolidation of business areas, and reform activities in such areas as production and development.

Phase II 2001–2005

Aiming to become No.1 in all major business areas, Canon focused on strengthening its competitiveness by stepping up efforts to digitalize its products in line with the changing times. We embarked on a fundamental reform of procurement activity under the newly organized Procurement Headquarters, and we took steps to reform in-house systems, such as our personnel system, with the aim of balancing lifetime employment with merit-based principles.

Phase III 2006–2010

Canon moved ahead with new growth strategies, including the enhancement of existing businesses and expansion of new business areas, and also implemented reforms for supply chain management and IT systems in order to achieve real-time management that can readily adapt to changes.

Phase IV 2011–2015

Canon shifted away from a management policy targeting expansion of scale and reinforced its financial structure. While actively pursuing M&As, we pushed ahead with the rebuilding of our business foundation for future growth with a view to entering industries that will serve as new growth engines in step with the changing times.

Phase V 2016–2020

Canon endeavored to reconsolidate its long-standing core businesses (namely, cameras and office equipment) and completed the first stage of the grand strategic transformation of its business portfolio by working to expand and strengthen the following four new businesses that would underpin Canon's future: commercial printing, network cameras, medical, and industrial equipment.

Phase VI basic policy and key strategies

In Phase VI, which commenced in 2021, our basic policy is to “accelerate our productivity improvement and corporate portfolio transformation through new business creation” for 2025, the final year of Phase VI, we are targeting record-high net sales of more than 4,500 billion yen, an operating profit ratio of at least 12%, a net profit ratio of 8% or higher, and in terms of financial soundness, a shareholder equity ratio of at least 65%.

And in 2023, the halfway point of Phase VI, we will focus on three key challenges: (1) strengthening and expanding our industry-oriented business groups; (2) rebuilding our global production system; and (3) enhancing our product development centering on proprietary technologies.

Key Challenge 1

Strengthening and expanding our industry-oriented business groups

In April 2021, we bundled together the existing and new businesses that are technologically compatible with each other and placed them into the following four industry-oriented business groups: Printing, Imaging, Medical, and Industrial. We intend to further streamline operations by eliminating redundant functions and combine technologies within the Canon Group to trigger “chemical reactions” as we go about developing new products and solutions.

PRINTING GROUP



Continuous feed press

The Printing Group primarily consists of office MFDs, laser printers, inkjet printers, and commercial and industrial printers.

In light of the shift away from analogue printing, the digital commercial printing field offers considerable room for growth. We will therefore aim to expand our lineup of products that can deliver high-quality images with a high level of productivity for graphic arts applications, such as catalogues and posters. We will also make a full-fledged entry into the industrial printing market for labels and packaging by utilizing the technology and customer base we now possess after our acquisition of UK-based Edale.

As for office MFDs, we will aim to offer more added value by providing printing solutions attuned to this era of digital transformation (DX), including cloud-based smart services for predictive maintenance as well as diagnosing and fixing failures. We will also aim to increase our market share by boosting our cost competitiveness mainly through the standardization of product platforms.

With regard to inkjet printers and laser printers, in order to support hybrid working styles that have become commonplace in the post-pandemic society, we will aim to offer a printing environment impervious to the constraints of physical working location by harnessing our two technological strengths in the printing field: electrophotography and inkjet. Moreover, we intend to focus on specific market segments in which demand for printing is particularly strong, such as educational institutions and hospitals.

IMAGING GROUP



Network camera

The Imaging Group comprises interchangeable-lens cameras, lenses, broadcast equipment, professional video cameras, network cameras, and other similar products. In this group we are aiming to secure the number one share of the full-frame mirrorless camera market to match our overall leading share of interchangeable-lens cameras, a market in which we currently command a dominant position. To that end, we intend to further expand our lineup of cameras and lenses.

Demand for network cameras is growing in various fields, not just security. We will collaborate with surveillance camera manufacturer Axis, video management software company Milestone, video content analytics company BriefCam, and cloud services provider Arcules to provide a suite of total solutions across the Canon Group, thereby further enhancing our presence in the industry.

In the field of video production, we will not only expand our products and services to help streamline production tasks and meet demand for less manpower, but we will also provide numerous video experiences as a leading company in the imaging industry. One such experience is our volumetric video system, which is already being employed in the world of professional sports to create 3D spatial data from multiple captured images. This technology is generating excitement as a new kind of visual experience and will likely pioneer new possibilities for visual expression in the future.

MEDICAL GROUP



MRI system

The Medical Group handles diagnostic imaging equipment, including CT, MRI, and diagnostic ultrasound systems, as well as X-ray tubes and other components for medical applications. In this group, we have our sights set on augmenting our global business operations, overhauling our worldwide sales network, and strengthening our product competitiveness. Firstly, in the US—a country that has an enormous influence in the global healthcare market—we will accelerate the reorganization and fortification of our sales network there centering on Canon Healthcare USA, INC., a group company we established in 2023.

Also, from the perspective of enhancing our product capabilities, we will aim to commercialize as quickly as possible our next-generation X-ray CT system equipped with a photon-counting detector (PCCT) technology, which provides clear images with smaller radiation dose. Group company Redlen Technologies boasts sophisticated technology of X-ray detectors, the key device used in PCCT. Redlen Technologies is currently undertaking joint clinical research with the National Cancer Center Japan and is pressing ahead with R&D activities with the aim of practical implementation at the earliest possible time. It also aims to capture the number one share of the global CT market.

To further boost earnings contributions, we are reinforcing our production engineering to promote automation and in-house production capabilities, whilst also drastically reducing costs starting with the upstream design stage.

INDUSTRIAL GROUP



Semiconductor lithography equipment

The Industrial Group handles semiconductor and flat panel display (FPD) lithography equipment, as well as OLED manufacturing equipment and similar products. This group is establishing a system for expanding production capacity to meet strong demand for semiconductor lithography systems and is developing a global sales network in response to the ongoing shift toward domestic production of semiconductors in countries and regions throughout the world. For our semiconductor lithography systems, we are constructing new manufacturing facilities at our Utsunomiya Office (which is slated to come online in the first half of 2025), which will enable us to significantly scale up our production capacity. At the same time, we will make thorough efforts to keep costs down. We also have plans to rebuild our sales network and improve our aftermarket service framework. And with a view to enabling mass production at the earliest possible time, we are also working hand-in-hand with semiconductor manufacturers on groundbreaking nano-imprint lithography technology that can fabricate semiconductor devices with even greater miniaturization while lowering energy consumption and operating costs.

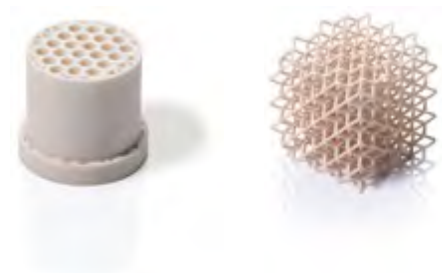
In the panel market, manufacturers will soon have to decide on which kinds of panels they want to use in their products. However, we have expected a definite increase up ahead in devices that use high-definition, energy-efficient, and flat-screen OLED panels. In anticipation of another wave of investment by panel makers, we will aim to generate higher earnings by providing FPD lithography equipment and OLED vacuum deposition equipment capable of contributing to greater productivity.

FRONTIER BUSINESS

Frontier Business Promotion Headquarters is engaged in the exploration of new businesses by drawing on Canon's core technology competencies in the three fields of solutions, life sciences, and materials. For example, in the materials field, we are developing highly functional materials that can potentially be utilized in various settings, including coating materials like antireflective compounds and hydrophilic paints, as well as ceramics materials for 3D printers. We intend to establish clear evaluation criteria, including market scale, technological superiority, and cost competitiveness, in a bid to identify areas with future growth potential.



Research and development of ceramic material for 3D printers.



Complex structure achieved with ceramics.

Key Challenge 2

Rebuilding our global production system

Since the 1970s, we have continued to expand our production sites to different regions in Asia, but we are now reassessing those sites and reorganizing them in order to avoid supply chain disruptions and geopolitical risks. One such step is the reshoring of production from overseas back to Japan. We will

promote both of automation and in-house production as a set of primary enablers of cost reduction, integrating our design, production engineering, and manufacturing floor processes. In doing so, we plan to increase production in Japan with a level of cost competitiveness superior to that of overseas production.

Key Challenge 3

Enhancing our product development centering on proprietary technologies

In recent years we have leveraged M&As to develop new businesses. However, going forward, we also intend to further strengthen our product development capabilities centering on our proprietary technologies with the aim of creating new businesses. Under the framework of our broadly redefined industry-oriented business groups, we intend to combine the respective technologies of each group to trigger “chemical reactions” as we pursue development of new products and solutions. Similarly, we expect the Frontier Business Promotion Headquarters to capitalize on the myriad technologies that

Canon possesses to create new businesses in the fields of solutions, materials, and life sciences leveraging its cross-divisional structure.

It is vital that we nurture technicians and engineers who can shoulder the responsibility of product development in order to achieve the aforementioned objectives. This is why we are pushing ahead with a new personnel system to certify the global engineers that lead the development of cutting-edge technology as “top scientists.” We are also promoting a scheme for developing software engineers by reskilling employees.

In conclusion

Following the grand strategic transformation of our business portfolio, Canon is now undergoing a major transfiguration in what could probably be described as a “third founding” of the company. We continue to position ourselves for sustainable growth overall by adapting to the turbulence that each business experiences in this highly uncertain business environment. Key to achieving sustainable growth is possessing the ability to swiftly adapt to the rapidly changing socio-economic system. To put it more simply, “change is progress, transformation is advancement.” We will continue to grow by demonstrating our comprehensive capabilities in development, procurement,

production, and sales, all the while pursuing further productivity improvements and the transformation of our business portfolio with a view to attaining our 2025 targets. We look forward to your continued support and understanding.



Fujio Mitarai
Chairman & CEO
Canon Inc.

BUSINESS STRATEGY

10 PRINTING GROUP

12 IMAGING GROUP

14 MEDICAL GROUP

16 INDUSTRIAL GROUP



Increasing our share of the office and prosumer markets and establishing dominant positions in commercial and industrial printing

Photo caption: The ColorStream 8000 continuous-feed printer combines efficiency with high-quality printing.

Given the acceleration of Digital Transformation (DX) and the adoption of new lifestyles and working styles, we aim to boost our market share in both the office and prosumer fields. We are also looking to establish dominant positions in commercial and industrial printing where the shift from analogue to digital is gathering momentum.

2022 Performance

In the office Multifunction Device (“MFD”) market, a recovery in the number of people returning to offices spurred the replacement of equipment, which was stagnant during the COVID-19 pandemic. At the same time, demand for print followed a path of gradual recovery. We managed to get our

supply of products back on track and boost unit sales, in particular, the imageRUNNER ADVANCE DX C5800, a medium- to high-speed model for high print volume business environments. Sales of services and consumables also increased year-on-year. We also achieved considerable cost reduction by launching products that share the same platform.

As for laser and inkjet printers, both sales volume and revenue grew significantly on the back of a recovery in product supply volume, which was insufficient due to plant shut downs in 2021 during the pandemic. Particularly in China, where the government had adopted a zero-COVID policy, sales volume of inkjet printers hit a record high, driven by demand for remote working and home learning.

As for production printers used in commercial and industrial printing, amid the accelerating shift towards digital printing that offers greater cost- and labor-saving performance, significant revenue growth was driven by year-on-year increases in sales volume for continuous-feed printers, high-speed cut-sheet printers, and large-format printers.

Toward further growth

Even though the COVID-19 pandemic dispersed the workforce, and DX advancement is driving the move to paperless, we still expect firm demand for printing equipment going forward because paper remains a useful medium for sharing ideas and information.

In order to support hybrid work styles, which is a combination of in-office and remote work, there is a need to provide a print environment that is free from restrictions on where to work. The Canon Group will capitalize on the strengths of having two digital printing technologies—electrophotography and inkjet—to provide new solutions for this DX era that leverages, among others, the cloud, in order to increase our share of the office and home printing markets.

In addition, digital commercial printing, which includes the printing of catalogues, posters and other material is a field with growth potential due to the shift away from analogue. We have incorporated the feedback of our printing company customers into developing printers with improved image quality and productivity. Recognized by the market, this is leading to sales expansion. We will also develop products



The imageRUNNER ADVANCE DX series enhances office productivity with high-speed, yet quiet printing.



Canon's inkjet printers meet broad-ranging demand for working or studying at home.

for, and make a full-fledged entry into, the industrial printing market for mainly labels and packaging by leveraging the wealth of technology and knowledge, as well as the customer relationships, of UK-based Edale, a company we acquired last year.



Aiming for the No.1 position in the global mirrorless camera market and accelerating business expansion in network cameras

Photo caption: Canon's mirrorless cameras support users through outstanding corrective functions and high resolution.

By further expanding our product lineup, we aim to secure the world's No.1 position in mirrorless cameras. We will also expand our network camera business by capturing the rising demand. On top of this, we will establish new businesses in the imaging field, delivering new image experiences.

2022 Performance

The market for interchangeable-lens digital cameras remained solid with each manufacturer launching appealing products. Sales of the EOS R5 and EOS R6, full-frame mirrorless cameras that we launched in 2020, remained strong. We also added the EOS R7 and EOS R10 to our lineup, the first models in our EOS R system to feature an APS-C-size sensor. As a result, unit sales

of interchangeable-lens digital cameras increased year-on-year. Moreover, we launched six new interchangeable lenses for the EOS R system to meet the diverse needs of users, which led to an increase in unit sales.

As for network cameras, demand was strong for security and industrial applications and the market returned to its original growth trajectory after restrictions on economic activity to slow the spread of COVID-19 were relaxed. And within this business environment, we ramped up sales of camera and software solutions, which led to significant revenue growth.

In the field of contents creation, the digital cinema camera EOS R5 C was favorably received. And the remote camera system, a product that contributes to greater efficiency in video production, expanded its business. Sales of broadcast lenses performed well mainly in Europe and the United States. Also, our volumetric video system (free viewpoint video system) generated a lot of interest after it was adopted for use in professional sports and other events.

Toward further growth

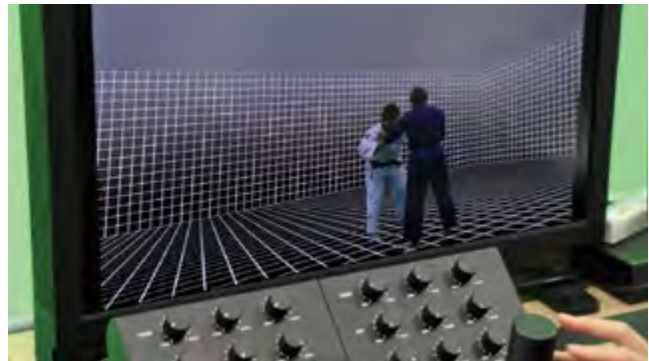
We expect the interchangeable-lens digital camera market to remain solid, supported by firm demand from users who enjoy shooting photos and videos, primarily professionals and advanced amateur photographers who demand high-quality images. To meet the diverse needs of users, we will continuously bring to the market entry-level to professional use cameras that offer improved performance as well as interchangeable lenses to revitalize the market as the leading camera company. We are currently expanding our lineup of mirrorless cameras in order to secure the No.1 position in this field as well.

As for network cameras, in addition to continued growth in surveillance applications, we also expect to see strong growth in non-surveillance applications, such as marketing activities at commercial facilities and the management of processes and detection of abnormalities at production sites. We will reinforce collaboration among group companies such as Axis, Milestone, BriefCam, and Arcules to provide the group's extensive lineup of cameras and software as total solutions. This includes video input, video management and analytics, which will lead to realizing a growth faster than the market.

We will also work on creating new businesses by applying



Canon's high-resolution network camera systems support safe and secure learning environments.



Volumetric video technology offers an immersive image experience for sports events.

the optical technologies we have cultivated thus far in the fields of lenses, sensors, and image processing.



Aiming for No.1 in global CT market and increased share in MRI and diagnostic ultrasound systems, by bolstering product competitiveness and overseas sales structure

Photo caption: CT system that delivers high-resolution images, but also alleviates the strain on patients with less radiation exposure.

Aiming to become No. 1 in the global CT market by 2025, we are simultaneously focused on bolstering our sales structure in the United States, which is designated a key region, and early commercialization of an X-ray CT System with Photon-counting detector. Additionally, we are boosting the competitiveness of MRI and diagnostic ultrasound systems, to raise our share in these markets.

2022 Performance

As for the medical equipment market, investment in large diagnostic imaging equipment such as CT and MRI systems recovered, particularly in Europe and the United States, after being put on hold during the COVID-19 pandemic. New products,

notably CT and MRI systems that utilize technologies of the Imaging Group to alleviate burdens associated with testing on healthcare professionals and patients, garnered favorable reviews in the market.

As for diagnostic ultrasound systems, we posted increased sales of premium-class devices that were highly evaluated for their outstanding image quality, particularly in Europe and Asia. In fact, one diagnostic ultrasound system was recognized with the METI Minister's Award in the 2022 National Commendation for Invention.

In addition, with an eye on future growth, we developed a photon-counting CT system in Japan that delivers clear images but with much less exposure to radiation. The system has been installed at the Exploratory Oncology Research & Clinical Trial Center of the National Cancer Center, furthering research with a view to the first fully clinical implementation in Japan. Also, in the medical component business, we expanded production capacity at a new plant to support brisk sales growth generated by Canon Electron Tubes & Devices, while in the healthcare IT field, we worked to strengthen our organization by merging the system integration business for electronic health records, medical practice accounting systems, and other hospital information, into a Canon Group company.

Internationally, we welcomed "NXC Imaging," a U.S. sales agency, into the Canon Group, and Nordisk Røntgen Teknik A/S, a Danish company boasting cutting-edge technology in the development and manufacture of diagnostic X-ray systems, into the Canon Group.

Toward further growth

To contribute to the increasing sophistication of healthcare, with our focus on diagnostic imaging equipment, we aim to expand our business sphere to include healthcare IT and in-vitro diagnostics.

Whilst we are a leading manufacturer of diagnostic imaging equipment in Japan, we recognize the need to increase our presence in overseas markets in order to generate future growth. Of highest priority, and in order to become No. 1 in the global market for CT systems, we aim for early commercialization of our next-generation photon-counting CT. We are currently accelerating research in this area, installing at the



MRI system that uses new workflow to deliver both quality and efficiency in examinations.



Canon's diagnostic ultrasound system that delivers high-definition images with less noise.

National Cancer Center Japan an X-ray CT system equipped with a photon-counting detector that harnesses the technology of Canadian-based Redlen Technologies, a company Canon acquired in 2021. With the aim of commanding at least 10% of the US market—a country that has an enormous influence in the global healthcare market—we set up a new company on the outskirts of Cleveland to mainly undertake upstream marketing activities. We will look to enhance Canon's presence as we undertake joint research with medical institutions, forging strong relationships with key opinion leaders in the US healthcare space. We aim to capitalize on these benefits to achieve strong growth not only in the US, but also in the global market.

In the field of healthcare IT, we aim to provide high-quality diagnoses and efficient medical care by consolidating, processing, and analyzing data collected from clinical settings. Moreover, in the field of in-vitro diagnostics, we will work on expanding our business domains into peripheral testing systems, such as test reagents.



Responding to soaring demand for semiconductor manufacturing equipment and preparing for growth in demand for flat panel display manufacturing equipment

Photo caption: Demand for semiconductor lithography equipment is expected to grow in the future as well.

As we take steps to ramp up production capacity to fully capture lively demand for semiconductor lithography equipment, we will also strengthen our product capabilities in flat panel display (FPD) lithography equipment, OLED display manufacturing equipment, and in the IT panel field where we anticipate medium- to long-term growth.

2022 Performance

The transition to a smart society facilitated by AI, IoT, 5G, and other technological innovations is driving stronger demand for semiconductors and display panels in various fields. Sales volume of semiconductor lithography equipment increased significantly year-on-year, buoyed by strong demand for power

devices, sensors, and a broad range of other devices. As we also expect demand to expand going forward, we decided to augment our production capacity by constructing a new factory at our Utsunomiya Office. We also started offering Lithography Plus, a solution platform that not only enables us to improve the efficiency of lithography equipment support operations, but also delivers optimal process proposals to customers.

As for FPD lithography equipment, sales declined compared with the previous year during which we recovered from installation delays caused by the pandemic. For OLED display manufacturing equipment, while the capital investment of customers remained in a phase of adjustment, we made steady progress in preparing for future growth, mainly by launching lithography equipment with improved resolution and productivity for high-resolution large panels.

Toward further growth

The semiconductor device market is expected to maintain growing going forward owing to expanding applications. For that reason, we think demand for lithography equipment will also rise. To accommodate rising demand, we intend to further bolster our product competitiveness and accelerate the expansion of our production capacity. Unlike the conventional method of lithography that uses light to form semiconductor circuit patterns, nanoimprint lithography technology—now in the final stage ahead of mass production—uses simple manufacturing equipment to form patterns by pressing a mold, or so-called “mask,” engraved with circuit patterns onto the substrate like a stamp. No complicated processes for drawing minute circuit patterns are required, which lowers the costs for semiconductor manufacturers considerably. In addition, nanoimprinting does not require any powerful lasers or elaborate vacuum and cooling equipment, thereby greatly reducing power consumption. We intend to contribute to society by leveraging these strengths that help minimize impacts on the global environment.

We expect the adoption of OLEDs for use in IT panels for laptop computers and tablets will continue to drive growth in the panel market. In this field too, we will aim to generate stronger earnings by supplying FPD lithography equipment and OLED display manufacturing equipment that contribute to greater productivity of panel maker who are our customers.



Nanoimprint lithography is currently being developed at Kioxia's Yokkaichi plant for practical use.



OLED display manufacturing equipment being increasingly utilized in various ways.